

BIENNIAL REPORT
OF THE
BOARD OF TRUSTEES
OF THE
MISSISSIPPI INDUSTRIAL
AND TRAINING SCHOOL



TO THE GOVERNOR AND
LEGISLATURE

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JAN 13 1923

FOR THE BIENNIUM
OCT. 1, 1919 TO SEPT. 30, 1921

Columbia, Miss

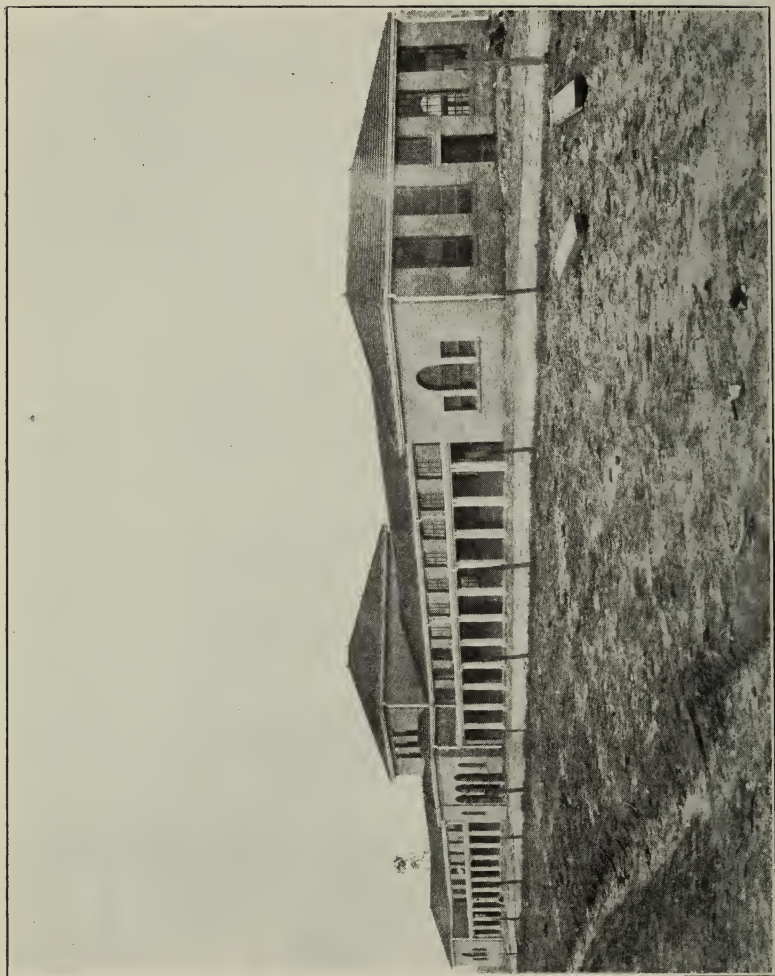
(SEE INDEX IN BACK)

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FRONT VIEW—TRADES BUILDING

BOARD OF TRUSTEES

GOV. LEE M. RUSSELL.....Chairman, Ex-Officio
HON. L. C. FRANKLIN President, Clarksdale, Miss.
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MAJOR T. A. O'HERIN.....Vicksburg, Miss.

EXECUTIVE COMMITTEE

HON THEO. G. BILBO, Chairman.
MRS. H. L. WHITE, Secretary.
CAPT. A. B. SCHAUBER.

9983 Aug 17 1902



REAR VIEW TRADES BUILDING AND STORE ROOM

FACULTY

ADMINISTRATIVE

PROF. W. JACOBS, Superintendent

W. S. HELMS.....Assistant Superintendent
MRS. W. JACOBS.....General Matron

PROFESSIONAL ATTENDING

J. GOULD GARDNER, M. D.....Surgeon and Consulting Physician
A. D. SIMMONS, M. D.....Visiting Physician
J. H. CHAPMAN, D. S.....Dentist

ACCOUNTING AND BUSINESS MANAGEMENT

W. S. HELMS.....Secretary
MISS MARY DAVIS.....Private Secretary to Superintendent
MISS LORENA LADNER.....Stenographer Accounting Department
FRED C. YATES.....Field Agent
JOHN LUMPKIN.....Commissary Clerk

ACADEMIC DEPARTMENT

M. M. MORRISON.....Principal—Agriculture, Business Methods and
Plane Geometry
MISS BOBBIE BEALL.....Arithmetic and Algebra
MISS FLORA LANGLEY.....English
MISS LENA LANGLEY.....Geography, Latin and Algebra
MISS FAYE SMITH.....Spelling and Reading
MISS ELLA RAWLS.....Third and Fourth Grades
MISS VILLA MARTIN.....Primer, Second and Third Grades
MISS CORA BRAINARD.....Primer and First Grade
MRS. OMA JACOBS.....Home and Domestic Science
MISS ETHEL GILL.....Piano
W. L. LEE.....Vocal Music and History
W. S. HELMS.....Band Director

VOCATIONAL DEPARTMENT

.....Instructor Blacksmithing and Machinist
VERT GILES.....Instructor Auto Mechanics
.....Instructor Electrical
.....Instructor Sheet Metal, Steam Fitting and Plumbing
.....Instructor Barbering
J. L. MILLER.....Instructor Shoe Making and Repairing
.....Instructor Tailoring
.....Instructor Carpentry and Wood Working
.....Instructor Printing
.....Instructor Broom and Mop Making

AGRICULTURAL DEPARTMENT

R. E. HILL.....	Chief Agriculturist
OMA JACOBS.....	Assistant Agriculturist
SAM WILSON.....	Assistant Agriculturist
VARDAMAN MUSSELWHITE.....	Assistant Agriculturist
ADALPH LADNER.....	Dairyman

HOUSEHOLD DEPARTMENT

MRS. W. JACOBS.....	General Matron
MISS BESSIE PORTER.....	Matron White Cottage
MRS. LAURA HORTON.....	Matron Marion Cottage
MRS. MOORE.....	Matron Columbia Cottage
MRS. W. L. LEE.....	Matron Franklin Cottage
MISS ZELLA MOODY.....	Assistant Matron
MISS ANNA TURNAGE.....	Matron Bilbo Cottage
MRS. J. L. MILLER.....	Matron Dormitory Cottage
MISS MATILDA FORD.....	Assistant Matron
MISS DIXIE CARTER.....	Assistant Matron
JOHN LUMPKIN.....	House Father Marion Cottage
W. L. LEE.....	House Father Franklin Cottage
OMA JACOBS.....	House Father Bilbo Cottage
J. L. MILLER.....	House Father Dormitory Cottage

MISCELLANEOUS DEPARTMENTS

H. A. MOBLEY.....	Engineer
M. L. WELLS, Jr.....	Laundry Director
MISS EVA GARNER.....	Relief Matron
I. E. SMITH.....	Day Yardman
H. P. COON.....	Night Yardman
R. V. ANDERSON.....	Night Attendant

REPORT OF BOARD OF TRUSTEES

To His Excellency, Governor Lee M. Russell and the Mississippi Legislature.
Gentlemen:

We desire to especially direct your attention to the reports of the Superintendent and Secretary, hereto attached for the reason that these gentlemen have given you all the information about the expenditures, improvement and management, and success of the Institution that you could reasonably expect or desire.

The Board of Trustees has found it a pleasure to give all their time freely to this important and very necessary work and we are gratified at the phenomenal success both in the character of work and the magnitude accomplished by the Superintendent, Prof. W. Jacobs and his able body of co-laborers, and through your gracious and liberal co-operation. We are fully aware of the fact that this is the time for strict economy in the conduct and management of all the affairs of government, in county, state and nation,—and appreciate the fact that the people demand a general policy of retrenchment, but we are also fully convinced that the people of Mississippi would approve and be gratified if you would make your cuts elsewhere and thereby make it possible to provide additional cottages at the Mississippi Industrial and Training School to the number of six at least, so as to furnish room and shelter for the large number of boys and girls who have already been committed to this Institution and that will be committed within the next two years. We have today about three hundred and fifty students with no room at all for the many that stand committed, and some of these cases are imperative. The taxpayers have never been known to censure their representatives for the expenditure of money in the interest of the poor, dependent and helpless. No legislator will have any trouble in explaining his vote in making provision for the salvation of these unfortunate boys and girls of Mississippi. We, therefore, earnestly urge the Legislature to make appropriation for this additional room. We want to here take occasion to express our appreciation, of the wise judgment exercised by the Mississippi Bond Improvement Commission in equipping our Institution with buildings and furnishings to enable us to properly train the boys and girls committed to our care and keeping. We are now ready to do efficient work and to train the children properly. Give us the shelter room for those already committed and the school will be able to properly fulfill its mission and duty to the people of Mississippi.

Permit us to suggest to you gentlemen that you revise the law establishing this Institution fixing a minimum age limit at five and the maximum at seventeen, and we especially urge you to authorize and make it mandatory on the judges and chancellors of the State to closely investigate,—taking testimony therein, in every case where committals are made to this Institution as to the financial standing and earning capacity of the parents of children committed, authorizing and directing the judges in such cases where the facts are justified, to enter a decree or judgment against such parents compelling them to contribute a certain amount of money each

month for the support of their child or children in this school,—making the money payable to the Institution to be used as you gentlemen so direct. We think this change in the law advisable as a matter of justice to the taxpayers of the State and for the further reason that fathers and mothers have no right to be relieved of their duty and responsibility of the support, maintenance and education of their children, and for the further reason that it will prevent selfish and designing parents from unloading their children unjustifiably upon the taxpayers of the State. We do not mean to convey the idea that the child or children should be denied admission to the Institution because their parents may not be able financially or have sufficient earning capacity to support their children, but the welfare of the child should always be the first consideration.

Permit us to further suggest that our experience leads us to the conviction that the law should be amended so that the order or decree of the committing court shall be irreparable. The dismissal of the children should be left entirely in the hands and to the discretion of the Institutional authorities. We offer this suggestion for the sake of the child, for we believe that the Superintendent and Trustees would be the best judges as to the thing to be done for the success and welfare of the child in the Institution. This amendment would save the judges of the State from constant worry and embarrassment as well as prevent needless and expensive litigation by disgruntled and, in many cases, improvident,—never satisfied and sometimes worthless parents. This change will also prevent temporary unloading of children on the Institution for when they know that the decree of the court will stand they will be more certain and careful before committal is attempted. It is not fair to the Institution nor to the child to have them passing in and out without giving an opportunity to the Institution to train the child and correct its life, for the public is sure to judge the character of the Institution and its work by those who have been enrolled and dismissed. In conclusion, we desire in this connection to express our appreciation and confidence in the splendid work and success attained by Prof. Jacobs and his splendid and conscientious corps of workers. It is especially gratifying to state that so great has been the success of the Mississippi Industrial and Training School, both in its expansion and the character of work done that it is today recognized as one of the best schools of the kind in the United States, and we assure you, Gentlemen of the Legislature, that if you will meet your responsibility in this behalf by amply and graciously providing for the support, maintenance and enlargement of this Institute that the people of Mississippi will loudly approve your acts and that unborn generations will call you blessed.

Respectfully submitted,

L. C. FRANKLIN, President,
MRS. H. L. WHITE, Secretary,
A. B. SCHAUER,
THEO. G. BILBO,
T. A. O'HERIN,

Board of Trustees.

SUPERINTENDENT'S REPORT

To the Board of Trustees of the Mississippi Industrial and Training School,
Columbia, Mississippi:

In compliance with Chapter 111, Laws of 1916, I herewith submit for your consideration, my annual report.

Foreword.—In making this, my report, I am going to ask your indulgence if I should appear to deal at length with detail. We have done quite a great deal during the last year, all of which I feel is worthy of mention.

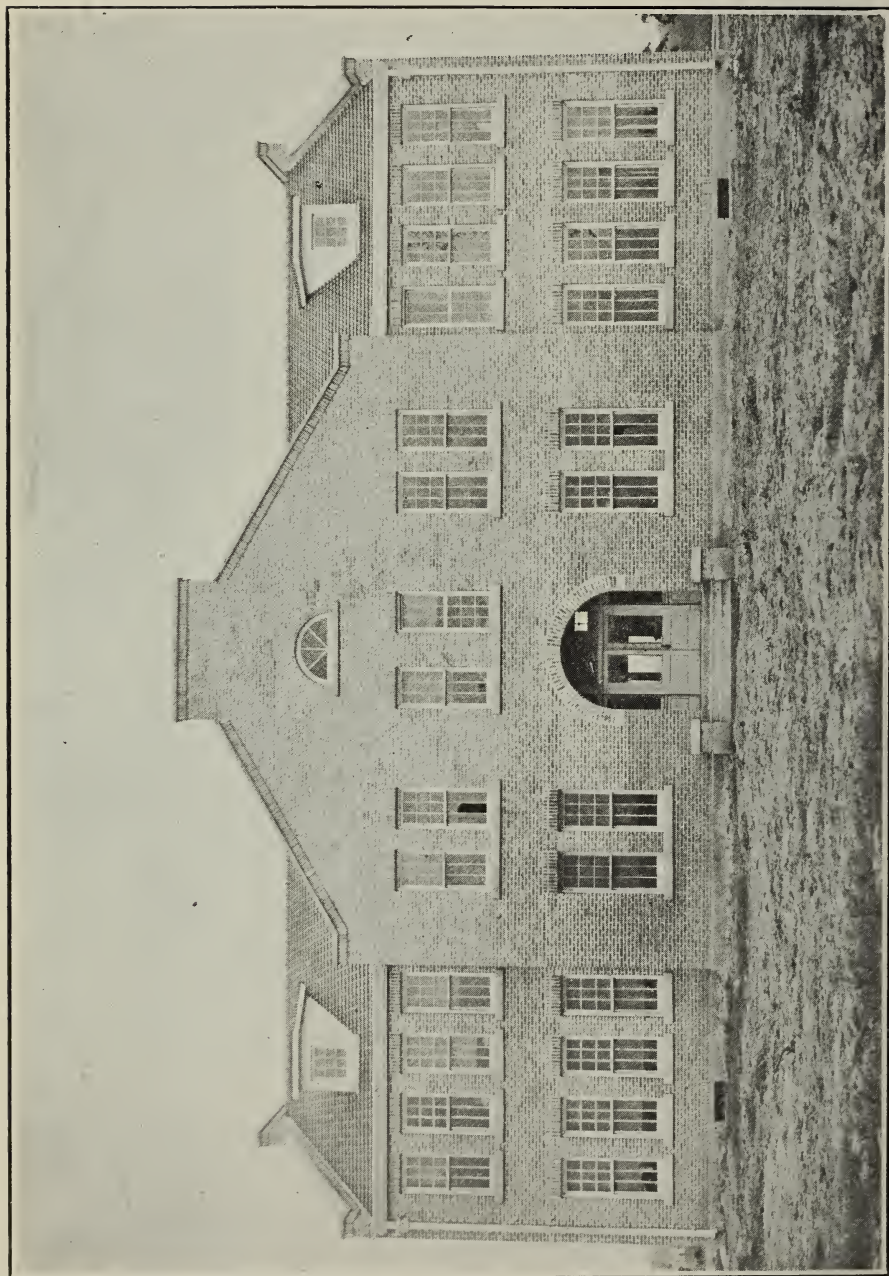
Permanent Improvements.—In this connection I should like to say at the outset that our plant is almost a completed unit. Through the wisdom of the Bond Improvement Commission, the money appropriated for permanent improvements at the 1920 session of the Legislature was used to balance up our plant, or, to make of it a complete unit. That is to say, we have sufficient equipment for the training of as many children as we are able to shelter. The following new buildings and equipment have been added:

Trades Building—We have just completed a beautiful new building adequate for housing our Blacksmith and Machine Shop, Auto-Mechanic Shop, Sheet Metal and Plumbing Shop, Printing Shop, Paint Shop, Barber Shop, Broom Making Shop, Manual Training Shop, Cabinet Making Shop, Shoe Shop and Tailor Shop.

This building fills one of our most urgent and long felt needs. A large percentage of our boys will make good if they are only given some kind of training that will enable them to earn meat and bread. This building contains a sufficient number of shops to enable us to use a great deal of discretion in the selection of suitable work for boys. Each shop is very well equipped for the training of the boys in each line of work, but we have tried to use sound judgment in the selection of all the equipment, that nothing should be bought for which there was not a present use. We prefer to begin on a limited scale and add to the equipment in a small way from time to time as we develop an absolute need for that particular implement or piece of machinery.

The Trades Building is quite handsome and adds a great deal to the appearance of our already beautiful campus. It is absolutely fireproof throughout.

Hospital.—In my last report to the Legislature, I urged the immediate need of an adequate hospital, not only for the care of our sick children, but for the protection of the school against epidemics of all kinds. Thanks to the wisdom and to the great big hearts of the members of the Legislature, this building was provided for and is now under course of construction. It was designed by Mr. Theo. C. Link, who has designed some of the best hospitals in America. It will be fireproof throughout. It will contain



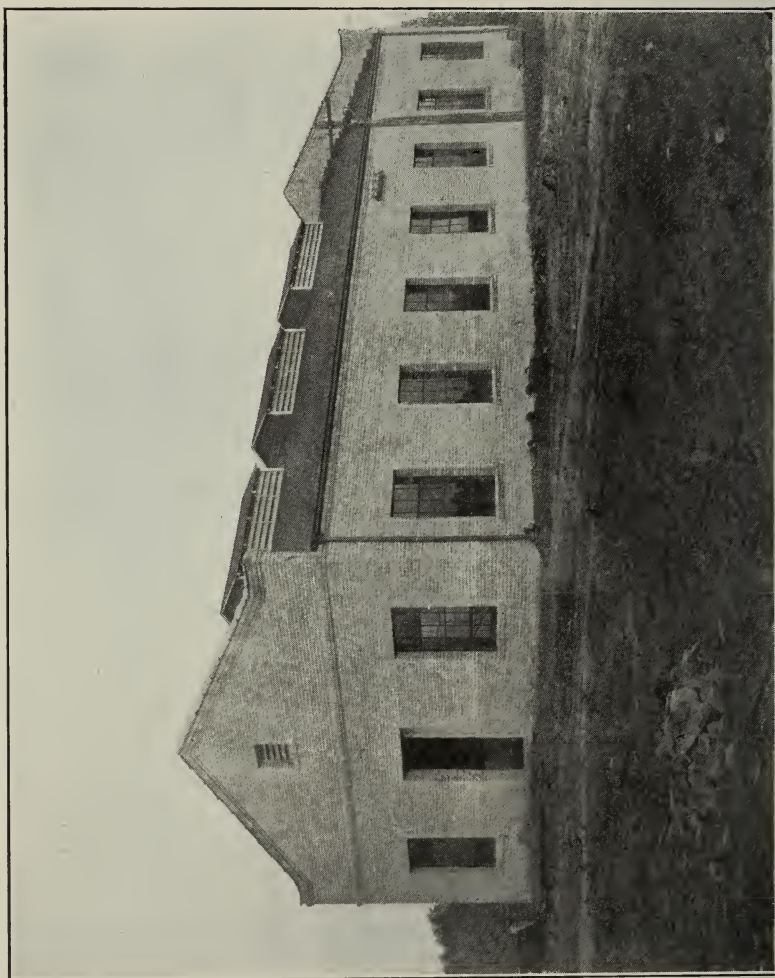
ADMINISTRATION BUILDING

a large dining room and kitchen, offices for the physician and dentist, operating room, drug room, etc. The third story is so arranged that it can be completely isolated for the treatment of contagious diseases of all kinds. The second story contains small wards for individual cases as well as two large wards, four sun parlors and all the equipment for the adequate care of sickness. The hospital will also serve as a receiving cottage. Numbers of our children, in fact a large majority of them need medical treatment before anything else. The children will all be placed in the hospital for careful examination, and in case of need, for medical treatment before being distributed to the cottages.

May I be pardoned just here for saying that this beautiful little hospital, large enough to take care of seventy-five or eighty children, at one time, WILL STAND AS THE GREATEST MONUMENT TO THE LEGISLATURE OF 1920 FOR ALL TIME TO COME. It's an easy matter to arouse the emotions of a people with the sight of an old and helpless person; our hearts are easily touched at the sight of the insane; we cannot resist the appeals of the unfortunate tuberculars, but it takes sense and manhood to go out after God's little ones.

New Cottages.—Out of the appropriations of 1920 two new cottages have been constructed—one for boys and one for girls. Dr. Slingerland of the Russell Sage Foundation tells me that he has visited practically every school in the United States and that these are the best arranged and best constructed cottages that he has seen. They are modern in every respect, fireproof throughout and will accommodate comfortably forty children each. Too much praise cannot be given the Bond Improvement Commission and its splendid Supervising architect, Mr. Theo. C. Link, for their determination to BUILD RIGHT as far as they go.

Power Plant.—We have completed our new Power Plant building and have two light units installed and in operation. The large unit consists of a seventy-five horse power Deisel Engine operating a fifty K. W. A. C. generator and the small unit consisting of our old Fairbanks-Morse thirty-five horse power engine and operating a twenty-five K. V. A. generator. I am quite sure this will give us an adequate lighting and power system for the school for a number of years. In connection with the power plant, we have the most wonderful water system of any institution in the State and perhaps in the entire Southland. The Bond Improvement Commission bought eighty acres of land adjoining the school property on the west on which there is one of the most wonderful springs in the country. The water from this spring is brought by gravity to a large concrete reservoir which has been constructed right at the power plant building. The water is picked up from this reservoir by two large centrifugal pumps and forced into our fifty thousand gallon elevated tank. Either of these pumps, running four hours a day will amply supply us with water which is as pure as the sparkling dew. Too much credit cannot be given Mr. Hamilton Johnson, the efficient engineer of the Supervising Architect for this wonderful project. We also have located in this building an ice plant furnishing fifteen hundred pounds of ice every twelve hours.



POWER PLANT BUILDING

Staff Cottages.—We have under construction, three cottages for my staff. This will not be sufficient for our needs, but is a step in the right direction. The executive officers of the institution, at least, need some place to live on the campus. We cannot be expected to secure single persons for all our executive positions. Nor should we be. We need families on the grounds to mix and mingle with the school children. I am glad to report, however, that the Bond Improvement Commission is building three very splendid little cottages for homes for my staff. These cottages, like all the other work of the Commission, are permanent. They will be a credit to any institution in the State. We need at least five or six other buildings just like them. I look forward to the time when this school will prove its merits to the extent that the other buildings will be provided.

Dairy Barn and Creamery.—I am glad to report that we have one of the handsomest dairy barns in all the country and that we also have a small creamery building under construction. We are going to be able to teach our boys practical dairying all the way from the meadows to the table. The dairy barn is modern in every respect, is equipped with the best standard equipment and has a capacity for fifty cows.

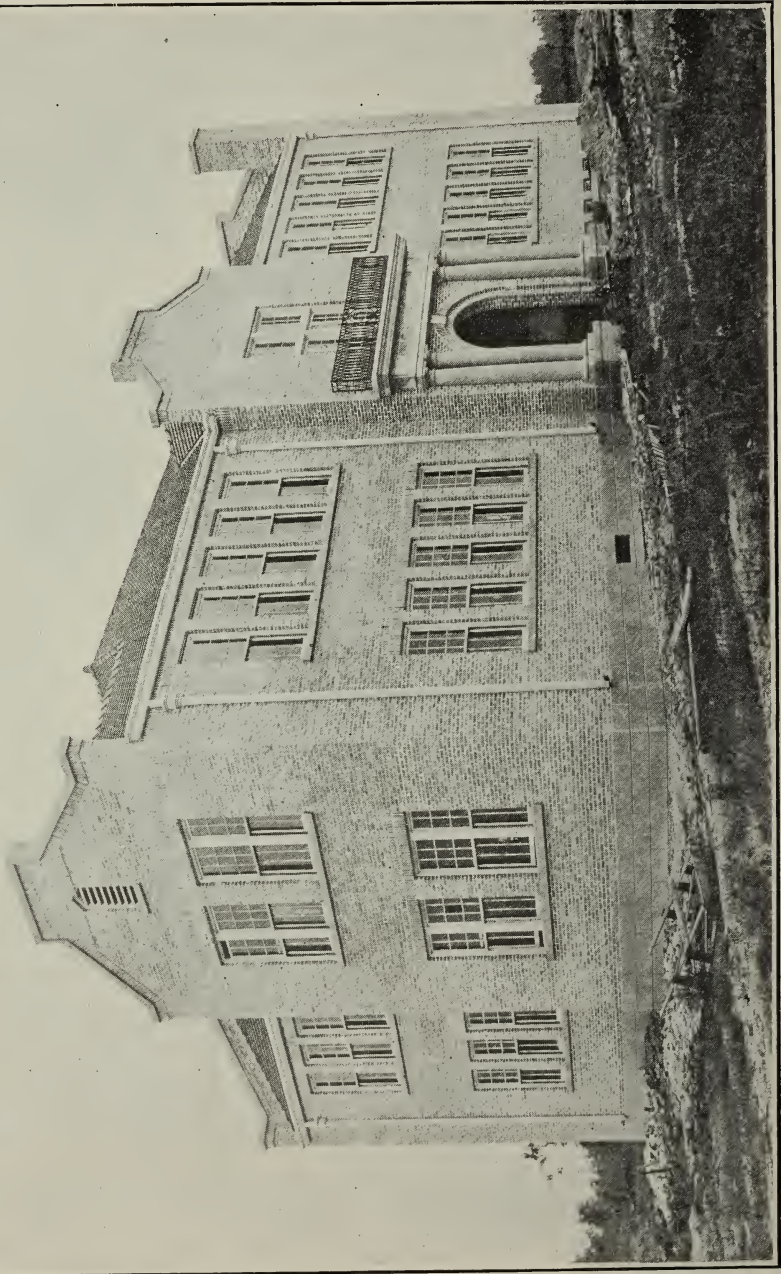
The creamery will contain a pasteurizer, churn, steam sterilizing outfit, separator, tester, record books, etc.

We have a very nice feed room in connection with the dairy, a splendid hollow tile silo, winter sheds for the cows, etc. In fact, we are proud to say that we have quite a nice dairy department.

Sewer System.—It is with pride that I call your attention to the fact that we have completed within the past year a complete sewer system. It is constructed of eight inch tile with manholes at convenient distances to insure protection against stopping up and other inconveniences that usually give trouble with sewer lines. The whole sewer system empties into a large creek about a quarter of a mile from the school grounds. It is complete in every respect and settles forever the sewer problem.

New Roads.—The Supervising Architect after seeing the possibilities of developing a beautiful campus with the expenditure of a minimum amount of money, together with providing the school with some very much needed roads, recommended the construction of a minimum of three miles of driveway. This recommendation was adopted and the roads are now almost complete. It has been done at a cost of approximately eighteen hundred dollars a mile—the cheapest on record. This has not only added to our convenience, but many people are saying that it has developed the most beautiful campus in the State.

Additions to Laundry.—I am glad to report that some much needed laundry equipment has been added. This consists of a five roll steam mangle, a shirt machine, a new pressing machine, a new washing machine, electric irons and a dry tumbling machine. This latter machine, in addition to serving as a drying machine, serves also as a disinfecting machine. In



BOYS' SCHOOL BUILDING—INCOMPLETE

an institution of this kind, it is next to impossible to keep from getting vermin of some kind sooner or later. Consequently, the absolute need of some means of sterilization. This machine furnishes that means, consequently our protection against such pests as bedbugs, etc. With the removal of our small light unit to the light plant building we now have room for a well equipped laundry in our old power plant building.

This constitutes in general, the recent improvements and additions. Be it said to the credit of the Bond Improvement Commission, that they have been keenly interested in our work and that they have honestly tried to do just the things that would add to our efficiency. We will soon be in position to properly train the children that we are able to shelter. I honestly believe that we should have adequate housing facilities for a population of seven or eight hundred. This would take care of the situation for, perhaps fifteen or twenty years. After a careful study of the question, I am convinced that the number of children in any one institution should never exceed eight hundred.

I should like to add in this connection, that Mississippi has a most wonderful opportunity to set a good precedent in this line of work. That our unfortunate children are going to be provided for, no one need doubt. Millions of dollars are being sent out of this State every year for the uplift of the Chinese and for the people in darkest Africa. Our civilization will not permit this to be done at the expense of our own kith and kin. The cries of the children who are blood of our blood and bone of our bone will one day be heard. God grant that it will not be after thousands of them have been lost.

Population.—We now have six cottages and one wing of the school building filled with children. During the three years of the school's history, (I am writing this the last of December) we have received over four hundred children and have sent out nearly a hundred. Ninety per cent of those sent out will become bread winners and tax payers instead of liabilities to the State. The money spent for the care and training of these children is a good investment from any angle you may choose to view it. It is not only the salvation of lives but of living souls of human beings.

We have five buildings in which we can accommodate boys, but only two for girls. This is out of all honest proportions. It is not right at this time in the world's history, when women have been recognized as the social, economic and political equal of men that our girls should be turned away from equal advantages with our boys in the training that not only saves them from lives of degradation and shame but fits them for the responsibilities of real citizenship. It has been too long the barbarous custom to kick out the girl from decent society and even from the privilege of earning an honest livelihood just because she was the prey of a man who can always "come back." Our double standard of morals is fundamentally wrong. Imagine a man standing in the pulpit preaching the gospel of the Son of God and the girl he ruined back yonder going straight to hell from a house of prostitution and you have the picture. We ought by all means to have some cottages for girls if we want to do the square thing.

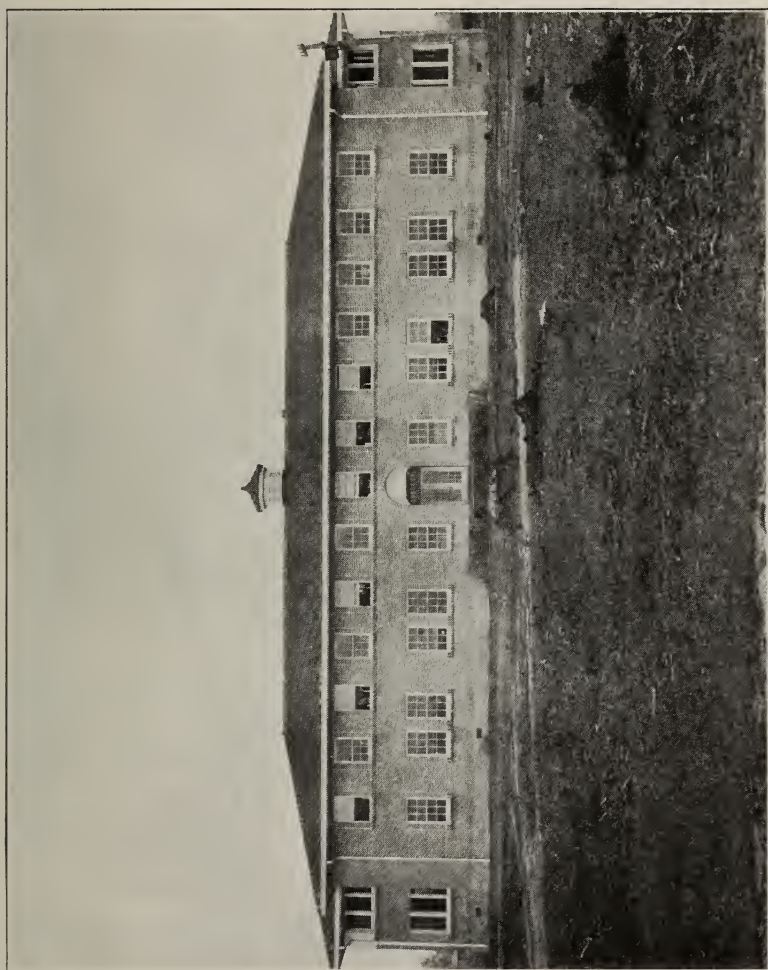
Farm Improvement.—I take greater pride in reporting the progress made on the farm than any one feature of the school. There are several reasons for this. The farm offers the greatest advantages for the development of strong healthy physical bodies. In my judgment, it offers the greatest advantages for character building of all the avocations. We expect our farm to become the means of furnishing food and clothing for our children in the very near future. In this respect, I should like to call your attention to the fact that we have asked for a 20 per cent per capita reduction for the year 1922 and again we have asked that this per capita be reduced 20 per cent for the year 1923, making an average reduction for the biennial period of about $37\frac{1}{2}$ per cent. This is due entirely to the fact that we are getting our farm in a productive state. When you recall that we had a veritable forest of green long leaf pine stumps to clear away before we could cultivate an acre of the land, you can easily see that we have been doing some work along this line, to be able at this early stage to cut our total expenses thirty-seven and one half per cent for the next two years.

We have cleared and have in a pretty fair state of cultivation something like two hundred and fifty acres of land and our stumping crew is still on the job. This year we had about forty acres in gardens. We grew and furnished fresh for the tables all sort and kinds of vegetables. In fact, we raised about all we could use throughout the entire year. It is our determination to be able to furnish some kind of good, wholesome food from our fields and gardens every day in the year.

In this connection, I want to suggest that we should have a good canning outfit for the coming season. We expect to have enough surplus crops of vegetables to be able to put away our entire winter's supply if we can get the equipment with which to do it. I can think of nothing that would give us more pride than to have a great store room filled with all sorts of good things to eat, that we had produced with our own hands.

Other Reports.—Your attention is specially directed to the reports of the Secretary of the School. Two years ago we adopted the policy of making out a complete itemized statement to the State Auditor each month. This enables the Auditor to keep check on us and at the same time keeps an open book of all our accounts for any citizen of the State who cares to take the trouble to look it over.

We pride ourselves that during the three years and nearly six months that our school has operated we have not had a single death as you will find from the report of Dr. J. G. Gardner, our Medical Director. No greater service can be rendered humanity than our work along this line. A large per cent of our children come to the school undernourished, dwarfed in body, with diseased tonsils, adenoids, bad teeth, rupture and other ailments calculated to produce delinquency. It is a noticeable fact that Jesus Christ never attempted spiritual or moral reformation in a single case during His ministry on earth until He had healed the physical body. Human nature is the same today. It will be our policy to administer to the physical needs first, then we are more certain of permanent results in the making of good citizens.



NEW BOYS' COTTAGE

The Plant.—We now have completed or under construction, including the dairy barn and creamery, twenty buildings, all brick except three residences and the dairy barn. We have three thousand and eighty acres of land with about two hundred fifty acres in a fair state of cultivation. The most conservative estimates place the value of the entire plant at ONE MILLION DOLLARS.

Finale.—I desire to express my heartfelt thanks and gratitude to the people of Mississippi for their sympathy and co-operation. It has been a task of no small proportions to go out into the pine woods and establish one of the State's greatest and most worthy institutions. The work has been hard but full of joy in the realization of the fact that it has met the approval of the best people of the State. This approval has been shown in a concrete way. I cannot resist, for the sake of illustration, naming a few individuals. Mr. H. L. White of Columbia has not missed a year since the opening of the school doing his part. His first contribution was a THOUSAND DOLLARS in cash to buy instruments for our brass band. He has added TWO HUNDRED FIFTY DOLLARS to that each Christmas and in addition to that he has donated some of his finest hogs to give us a start in raising our pork.

Mrs. W. W. Wolfe, also of Columbia, has taken it upon herself to see to it that our children are not neglected at Christmas time. Many of our children have no one to whom they may look for Santa Claus. Mrs. Wolfe has been so consistent in her efforts that our children know her and love her as our own Santa Claus.

Nor has this been confined to Columbia alone. Mr. John L. Ware, manager of the Edwards Hotel at Jackson, took it upon himself to see to it that every child in school received a present this year. Co-operating with Mrs. Mary Nugent who arranged every package with her own hands, he sent down a veritable load of nice presents.

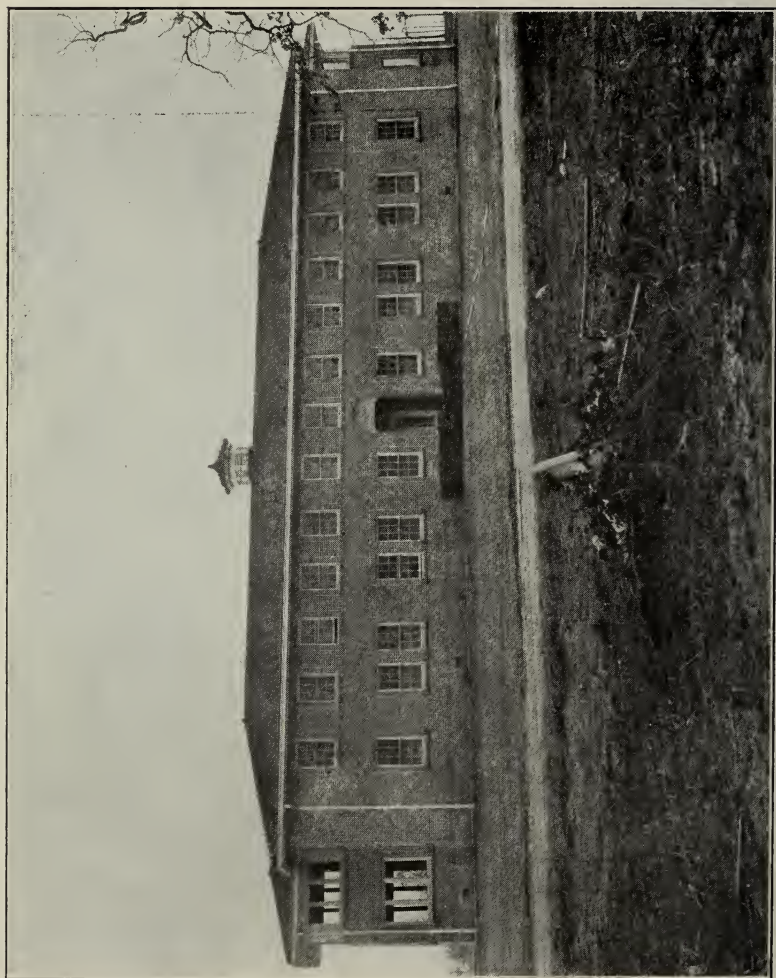
These are not all by any sort of means. The good women from nearly every town in the State, appreciating what is being done for "their boys and girls" have remembered us in a substantial way and have thereby made us feel that we are worthy and have made the children feel that somebody loves them and cares for them and that some day they are going to be given a chance if they really try. I could call more names but space forbids. Suffice it to say that they all know we know who they are and that we love them and appreciate them.

I could not close this report without expressing herein my appreciation for the loyalty and co-operation of my associates in the work. Several of them have been with me since the opening of school. They have endured all the hardships and have shared in all the hard work and the inconveniences without a murmur, seemingly happy that they had the privilege of helping to lay a foundation for a great school, a school that is destined to rescue thousands of boys and girls and to send them out into life as useful men and women. Many others have been here most of the life of the school and all of them are loyal and true. I am happy to say that I am sur-

rounded by a noble band of men and women and that my work and association with them has led me to believe that Providence has had a hand in it all and I shall be glad if I can only measure up to the proper standard as their Superintendent.

I would be ungrateful, were I to fail to express my appreciation to the Bond Improvement Commission for their consideration of my school and for their effort to do just those things that are so essential to our progress and success. The money appropriated by the Legislature of 1920 for this school has, in my judgment, been wisely expended by this Commission, and they have taken the utmost precaution to make every dollar spent yield a hundred cents in result.

I want to express my profound appreciation to my Board of Trustees for their loyalty and fidelity to the school. From my own personal knowledge every member of the Board has worked for this school at a personal sacrifice. No more beautiful service could be rendered than that which is done for unfortunate humanity, and, especially for unfortunate children. I am frank to confess that had it not been for your confidence, wise counsel and encouragement, I should have been unable to accomplish the task, this far. However, with the best Board of Trustees in the world, and surrounded as I am with a loyal band of co-workers, I face the future with confidence and joy. With this sort of a team, the devil himself cannot prevent our rescuing and sending out boys and girls that will make men and women of whom the grand old State of Mississippi need not be ashamed.



NEW GIRLS' COTTAGE

L. J. 100 100

SECRETARY'S FINANCIAL REPORT

OF THE

MISSISSIPPI INDUSTRIAL AND TRAINING SCHOOL.

FOR THE BIENNIUM

OCTOBER 1, 1919 TO SEPTEMBER 30, 1921

ACCOUNTING DEPARTMENT

SECRETARY'S LETTER OF TRANSMITTAL.

Columbia, Mississippi, October 1, 1921.

To the Board of Trustees and Prof. W. Jacobs, Superintendent, of the Mississippi Industrial and Training School, Columbia, Mississippi.:

Gentlemen:

I have the honor to respectfully submit herewith for your information and consideration the Third Biennial Financial report of the Mississippi Industrial and Training School for the fiscal biennium October 1, 1919 to September 30, 1921.

You will observe from Statement I that the receipts from all sources for the last three months of the year 1919, including balance on hand September 30, 1919, were \$8,200.54, and the disbursements were \$14,200.54, leaving a deficit on December 31, 1919, of \$6,000.00, which was anticipated, and to take care of this deficit we incorporated in our budget to the 1920 Legislature this amount, to cover which a Special Deficit Appropriation was made (Chapter 20—Laws of 1920). Itemized disbursement of the Special Deficit Appropriation is exhibited in Statement VII. Statement II is an analysis of classifications of disbursements covered by Statement I.

The deficit incurred for maintenance during the year 1919 was due to a large increase in the population of the school during the latter part of the year, at which time the fourth cottage (Bilbo) was opened. Also, the deficit was due to constantly increasing cost of every article entering into the operation of the school, which we were not prepared at the time our estimate for the year 1919 was made to intelligently anticipate. The children were here for us to properly care for and there was no other course open to us but to incur these obligations, which the merchants very generously consented to carry.

From Statement VIII you will observe that the receipts from all sources during the year 1920 were \$80,035.42, and the disbursements were \$80,023.94, leaving a balance on hand December 31, 1920, of \$11.48, representing unexpended balance of refunds. This balance was transferred to Support Fund for the year 1921 (See statement XII). Statement IX exhibits an analysis of classifications of disbursements covered in Statement VIII.

Statement XIV exhibits per capita cost based on daily average attendance of 208 children during the year 1920 at \$32.00 per capita per month for classified expenditures, to which a careful study is suggested. You will observe from this exhibit that a very low minimum has been established in providing necessities for our children. Your attention is directed particularly to per capita cost for provisions, \$9.73 plus per month thirty-two cents per day, and clothing and shoes, \$4.09 per month; thirteen cents plus per day.

Statement XV exhibits that the receipts from all sources during the first nine months of the year 1921, including balance on hand December 31, 1920, were \$93,094.59 and disbursements for the same period were \$93,083.11, leaving a balance on hand September 30, 1921, of \$11.48. Statement XVI is an analysis of classifications of disbursements covered in Statement XV. Our disbursements are covered by twenty-three classifications. In addition to this general classification, separate accounts are kept for each cottage and department.

Statement XVII exhibits a balance of \$46,006.89 remaining of the \$136,000.00 appropriated for the year 1921, for the operation of the school October 1st to December 31, 1921. Based on our disbursements for the first nine months of the year, indications are that we will turn back to the State approximately \$12,000.00 of the \$136,000.00 appropriated for Support for the year 1921.

Your attention is directed to Statement XIX exhibiting per capita cost based on daily average attendance for the first nine months of 1921 of 302 children at \$32.00 per capita per month for classified disbursements. For comparison I refer you to Statement XIV making the same exhibit for the year 1920. You will find a marked decrease in practically every classification. In particular I wish to direct your attention to the decreased per capita cost of the following, giving figures for the year 1920 and first nine months of the year 1921:

Classifications	Per month	
	1920	1921
Clothing and Shoes	\$ 4.09	\$ 3.59
Fuel, Lights, Power and Water.....	1.39	1.15
Provisions	9.74	7.58

From the above referred to statements you will glean that the closest economy has been exercised in the operation of this school.

You will observe from Statement XX that we had a balance on hand September 30, 1919, of Permanent Improvement funds amounting to \$367.38 and during the last three months of the year 1919 this fund was augmented through an allotment made by the Governor out of Special Loan authorized by a majority of the members-elect of the 1920 Legislature, amounting to \$6,791.71, also refunds amounting to \$168.00 during the same period, making a total receipts of \$7,327.09 while the disbursements for the same period amounted to \$33,480.23, leaving a deficit on December 31, 1919, of \$26,153.14, to cover which a special deficit appropriation was made by the Legislature of 1920 (Chapter 20—Laws of 1920), on estimate previously incorporated in

our budget furnished the Governor. The itemized disbursement of this fund is exhibited in Statement XXIII.

Owing to the fact that we have been successful in reducing the operating expenses of the school, we have been able to liquidate out of the surplus in our 1921 SUPPORT FUND several of the obligations incurred during the latter part of the year 1919 and first part of the year 1920 for materials and labor used in completing the interior work in Franklin and Bilbo cottages sufficient to make them habitable, and in making plumbing and other urgent general repairs.

The surplus in our 1921 SUPPORT FUND up to and including September 30, 1921, (See Statement XVI; item: "Transferred to Permanent Improvement Fund") was disbursed as exhibited in Statement XXIV. The remainder of these obligations, which we contemplate being able to take care of out of our SUPPORT FUND during the next three months, are exhibited in Statement XXX.

Using the surplus in our 1921 SUPPORT FUND for this purpose is in accordance with the following order recorded in the minutes of the Board of Trustees' meetings:

"Whereas, the Board of Trustees in making its estimate of the cost for the completion of two cottages in 1919, owing to the unsettled conditions in labor and the increased high cost of labor and material did not make sufficient allowance for the completion of said buildings; and

Whereas, the appropriation made by the Legislature for the completion of these cottages was insufficient to make these cottages habitable; and

Whereas, the funds appropriated by the Legislature of 1920 were not available in payment of obligations incurred during the first part of the year 1920 for urgent general repairs, it being the sense of the State Bond Improvement Commission that these obligations having been incurred prior to the creation of the State Bond Improvement Commission, the State Bond Improvement Commission could not lawfully liquidate the obligations out of the funds placed under its control; and

Whereas, these obligations have been outstanding for the past two years and have for some time been embarrassing to the institution and impairing the State's credit; and

Whereas, there will be a surplus in the Support Fund for the year 1921; and

Whereas, it is the sense of the Board of Trustees that it is to the best interest of the institution and the State that these obligations be paid.

Moved, duly seconded and unanimously carried that the Secretary of the institution be and he is hereby authorized and directed to pay out of any surplus in the 1921 Support Fund the following obligations:

City of Columbia, sewer pipe.....	\$ 29.50
Dabbs & Wetmore, balance due on contract.....	800.00
Davis Plumbing Company, plumbing material.....	23.62
Dixie Mill Supply Co., plumbing and heating material.....	476.05
Electrical Appliance Co., electrical supplies.....	41.73

Enoch Lumber & Mfg. Co., mill work.....	1,610.50
General Supply Co., plumber's expense account.....	71.42
W. S. Helms, Secretary, reimbursement current checking account payments made for freight charges, wages, material, etc.....	3,662.66
Hill Hardware Co., hardware, plumbing material, etc.....	1,690.34
Richard Kalil, lime	9.00
Xavier A. Kramer, expense account.....	7.66
The Lampton Co., building material, supplies, etc.....	91.45
Melton Hardware Co., hardware.....	57.93
J. J. White Lumber Co., lumber.....	897.41"

Statement XXV exhibits receipts and disbursements of fund allotted to the institution by the Governor out of Special Loan of \$200,000.00 authorized by a majority of the members-elect of the Legislature of 1920.

Statement XXVI exhibits receipts of \$7,277.74 for furnishings and equipment, out of appropriations made by the Legislature of 1920 for the years 1920 and 1921, and disbursements of \$7,277.74.

Statement XXVII exhibits status of funds appropriated by the Legislature of 1920 for equipment and furnishings for new buildings authorized to be constructed during the years 1920 and 1921, showing total appropriations of \$40,000.00, with disbursements of \$7,277.74, leaving a balance on hand September 30, 1921, of \$32,722.26.

Statement XXXI exhibits cost of operation of the farm and garden for the biennium, October 1, 1919 to September 30, 1921, also, value of products received from the farm and garden for the same period. While you will observe a deficit of \$828.08 in the operation of the farm in the period, yet I deem it nothing more than fair to mention that practically all of the expense of planting and cultivating our corn, sugar cane and sweet potato crops is charged against the operation of the farm for this period, but the crops not being harvested at close of our fiscal biennial period the farm account was not credited with the returns this crop will yield. The following is an estimate of the value of these three products:

1,350 gallons syrup	\$ 675.00
375 bushels corn	337.50
500 bushels sweet potatoes	375.00
	\$1,387.50

Deducting from this total the deficit of \$828.08 leaves a credit of \$559.42 to the farm account, which will more than cover the cost of gathering this crop.

You will observe from Statement XXXIV, exhibiting comparative expenditures 1920-21 with 1918-19, that for the first five months of the operation of the school from August 21, 1918 to December 31, 1918, the cost per capita for each child per month was \$121.95; January 1, 1919 to December 31, 1919, \$45.98; January 1, 1920 to December 31, 1920, \$32.00; January 1, 1921, to December 31, 1921, \$32.00 (estimated). Cost per capita for the year 1919

was 63 per cent lower than 1918; 1920-21 cost per capita was 30 per cent lower than for the year 1919 making a reduction of 74 per cent in operation cost per capita in less than three and one half years.

Statement XXXIII exhibits detailed estimate of the expenditures necessary for the biennial period, from January 1, 1922 to December 31, 1923.

You will observe from this statement that we expect to be able to operate during the year 1922 on per capita basis of \$25 per month, which is 22 per cent per capita less than 1920 and 1921, while we estimate that we will be able to operate during the year 1923 on a basis of \$20 per capita, which is 20 per cent per capita less than 1922, making a total reduction within the next two years of 37½ per cent.

The above figures demonstrate the fact that while we are asking the legislature to provide three cottages to be constructed and opened during the year 1922, and three cottages to be constructed and opened during the year 1923, providing accommodations for an additional 130 children in 1922 and 130 children in 1923, making a total increase in our enrollment for the two years of 260 children, yet we are asking the Legislature for an increase in our SUPPORT FUND for the year 1922 with an enrollment of 500, an increase of 26 per cent, of only \$14,000.00, or 9 per cent over the appropriation for SUPPORT FUND for the year 1921; and for SUPPORT FUND for the year 1923 with an enrollment of 630 children, an increase of 21 per cent, only \$1,200.00 or less than 1 per cent over the amount asked for SUPPORT FUND for the year 1922.

The material reductions each year in operation cost per capita are made possible through our ability to produce larger crops due to the fact that we are constantly clearing out cut-over land, thereby increasing our acreage. Also, by the installation of departments and equipment we are so organizing our forces that a large proportion of our work which, heretofore, we have had to have done on the outside, is now being handled in our own shops and departments and with the completion of our Vocational building we will be in position to care for a great deal more of our requirements, such as making and repairing shoes, printing, broom making, tailoring, painting, carpentry work, etc., thereby not only enabling us to materially reduce our operation expenses, but at the same time giving the children instruction in various trades and lines of endeavor, enabling them to go into the world when they have finished here prepared to take their places as intelligent citizens.

From Statement XXIX you will observe that the following sums passed through my hands as secretary during the fiscal biennial period ending September 30, 1921:

Receipts (from all sources)	\$233,593.30
Disbursements	233,581.82
Balance on hand September 30, 1921.....	\$ 11.48

In this abstract I have endeavored briefly to furnish you with an explanation in connection with the vital contents of this report and I believe

a further analysis of this report would be unnecessary as each of you are more or less personally acquainted with each and every transaction covered by this report. However, I wish to assure you that it will be my pleasure to go further into detail on any subject about which any of you may desire information.

I wish, in conclusion, to thank you all, individually and collectively, for the uniform courtesy and many kindnesses you have manifested toward me and for the time and thoughtful consideration you give to the many problems which confront us and for the counsel and support received from you, from which I draw my inspiration, I am deeply grateful.

Respectfully submitted,

W. S. HELMS, Secretary.

STATEMENT I.

Exhibiting receipts and disbursements of funds appropriated by the Legislature of 1918 for salaries and general maintenance for the year 1919 and allotment by Governor out of \$200,000.00 special loan authorized by members-elect of the incoming 1920 Legislature—from October 1, 1919 to December 31, 1919.

RECEIPTS.

Balance on hand September 30, 1919\$ 341.61

FROM STATE AUDITOR—APPROPRIATIONS FOR:

Salaries—

Superintendent	\$	375.00	
Secretary		393.55	
Five Assistants		934.44	
Chief Agriculturist		300.00	
Shop Foreman		306.67	
Two Night Watchmen.....		587.26	
Two Matrons		242.90	
Chaplain and Trav. Sergeant.....		375.00	\$ 3,514.82

General Maintenance—

Clothing and Shoe Fund.....	59.78
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FROM GOVERNOR OUT OF \$200,000.00 SPECIAL LOAN:

General Maintenance—

Clothing and Shoe fund—Oct.-Nov.....	3,473.00	
Incidental fund—Oct.-Nov.....	246.37	
Chap. & Trv. Serg—Trv. Exp—Dec...	9.91	\$ 3,729.28

Refunds:

Board Fund	10.00
City Barber Shop—Ldry Wk—Cr.	
Board Fund	99.64

Newsom's Barber Shop—Ldry Wk.

Cr. Board Fund	44.82		
W. N. Pool—Board of Son—Cr			
Hercules Mfg. Co.—Rebate on stump puller—Cr. Bd Fd.....	8.09		
W. Jacobs—Trv. Ex. advd.—Cr. In. Fd.	125.00	\$ 287.55	\$ 8,200.54

DISBURSEMENTS.

Salaries—

Superintendent	375.00		
Secretary	300.00		
Five Assistants	900.00		
Chief Agriculturist	300.00		
Shop Foreman	300.00		
Two Night Watchmen.....	495.16		
Two Matrons	240.00		
Chaplain and Trv. Sergeant.....	375.00	\$ 3,285.16	

General Maintenance—

Board Fund	5,479.66		
Clothing and Shoe Fund.....	3,539.75		
Incidental Fund	1,388.90		
Chap. & Trv. Serg—Trv. Exps.....	507.07	\$ 10,915.38	\$ 14,200.54

Deficit December 31, 1919..... \$ 6,000.00

STATEMENT II.

Exhibiting Analysis of Classifications of Disbursements of Funds Appropriated by the Legislature of 1918 for Salaries and General Maintenance for the year 1919 and Allotment by Governor out of \$200,000.00 Special Loan from October 1, 1919 to December 31, 1919.

Salaries—

Superintendent \$ 375.00

Secretary:

Probation Officer\$ 300.00 300.00

Five Assistants

Literary Teachers	495.00	
Home—Dom. Science Teacher.....	180.00	
Private Sec.—Stenographer.....	225.00	900.00

Chief Agriculturist 300.00

Shop Foreman 300.00

Two Night Watchmen:

Day Yard Man.....	45.16	
Night Watchman	150.00	
Engineer and Ldry Director.....	300.00	495.16

Two Matrons		240.00	
Chaplain and Traveling Sergeant:			
Asst. Supt.—Secretary	375.00	375.00	\$ 3,285.16
General Maintenance—			
Board Fund:			
Feed	319.18		
Fertilizer	5.50		
Fuel, Lights and Water.....	343.74		
General Supplies	390.67		
Ice	64.50		
Landscaping	313.00		
Meat	420.93		
Milk and Butter	163.30		
Provisions	2,928.85		
Salaries	505.94		
Seed	8.25		
School Sup—Books, etc.....	13.80		
Sundries	2.00	5,479.66	
Clothing and Shoe Fund:			
Clothing	2,910.12		
Dry Goods	222.54		
Notions	181.34		
Shoes	225.75	3,539.75	
Incidental Fund:			
Exps. of Board of Trustees Mtgs	53.53		
Freight and Express Charges.....	39.28		
Office Supplies	11.41		
Ordinary Repairs	151.79		
Postage	20.00		
Stationery, Printing and Adv.....	622.35		
Sundries	14.00		
Telephone and Telegrams.....	61.29		
Traveling Expenses.....	415.25	1,388.90	
Chap. & Trv. Serg.—Trv. Exp. Fund:			
Expenses going for children.....	125.07		
Expenses returning children.....	223.61		
Sundries	158.39	507.07	\$ 10,915.38
Total Disbursements			\$ 14,200.54

STATEMENT III.

Exhibiting Application of Refund Credits to Appropriations for General Maintenance for the Year 1919—From October 1, 1919 to December 31, 1919.

Refund Credits Applied to	Gross Disbursements	Refunds	Net Disbursements
Board Fund	\$ 5,479.66	\$ 162.55	\$ 5,317.11
Incidental Fund	1,388.90	125.00	1,263.90
Totals	\$ 6,868.56	\$ 287.55	\$ 6,581.01

STATEMENT IV.

Exhibiting Status of Funds Appropriated by the Legislature of 1918 for Salaries and General Maintenance for the Year 1919—From October 1, 1919 to December 31, 1919, after settlement of accounts due prior to January 1, 1920, and Credit Application of Refunds.

Appropriation for—	Balance of Appropriations Sept. 30, 1919	Disbursements	Balance	Deficit
Salaries:				
Superintendent.....	\$ 375.00	\$ 375.00	\$	\$
Secretary	393.55	300.00	93.55	
Five Assistants	934.44	900.00	34.44	
Chief Agriculturist.....	300.00	300.00		
Shop Foreman	306.67	300.00	6.67	
Two Night Watchmen	587.26	495.16	92.10	
Two Matrons.....	242.90	240.00	2.90	
Chap. & Trv. Serg.....	375.00	375.00		
Totals	\$ 3,514.82	\$ 3,285.16	\$ 229.66	
General Maintenance:				
Board Fund		5,317.11*		5,317.11
Clothing & Shoe Fd....	59.78	3,539.75		3,479.97
Incidental Fund.....		1,263.90*		1,263.90
Chap. & Trv. Serg—				
Trv. Expense Fund	267.50	507.07		239.57
Totals	\$ 327.28	\$ 10,627.83	\$	\$ 10,300.55
Recapitulation:				
* Salaries	\$ 3,514.82	\$ 3,285.16	\$ 229.66	\$
Gen. Maintenance.....	327.28	10,627.83		10,300.55
Grand Total	\$ 3,842.10	\$ 13,912.99	\$ 229.66	\$ 10,300.55

*Indicates application of refund credit.

STATEMENT V.

Exhibiting Status of Funds Appropriated by the Legislature of 1918 for Salaries and General Maintenance for the year 1919, after crediting receipts from all sources and charging Disbursements. (See Statement IV.)

Total balance of appropriations	\$ 3,842.10
Total amount of disbursements.....	13,912.99

Difference between appropriations and disbursements—Deficit.....	\$ 10,070.89
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Credit—Balance on hand Sept. 30, 1919.....	\$ 341.61
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Amount allotted by Governor (See statement

I) out of \$200,000.00 special loan.....	3,729.28	4,070.89
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Actual Deficit	\$ 6,000.00
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STATEMENT VI.

Exhibiting disposition made of balances remaining of appropriations made by the Legislature of 1918 for Salaries for the year 1919 at the close of business December 31, 1919.

Fund	Balance	Fund transferred to 1919	
		Chap.—Trv. Serg. Trv. Exps.	Total Transferred
Salaries—			
Secretary	\$ 93.55	\$ 93.55	\$ 93.55
Five Assistants	34.44	34.44	34.44
Shop Foreman	6.67	6.67	6.67
Two Night Watchmen....	92.10	92.10	92.10
Two Matrons	2.90	2.90	2.90
Totals	\$ 229.66	\$ 229.66	\$ 229.66

STATEMENT VII.

Exhibiting Disbursements of Special Deficit Appropriation Made by the Legislature of 1920 to Cover Estimated Deficit in Board Fund (Maintenance) Up to January 1, 1920 (See Statement I).

October 1919 Accounts.

Board Fund—

Vou Wrnt

No.	No.	In Favor	For	Amount	Totals
144	265	Columbia Gro. Co.....	Supplies	\$ 997.52	\$
145	266	Columbia I. & P. Co.....	Ice	64.50	
146	267	W. S. Helms, Sec'y.....	Reimb. CC Ac.	198.69	
147	268	Hill Hardware Co.....	Hardware	3.75	
148	269	The Lampton Co.....	Supplies	407.75	
149	270	Lewis Brothers	Bread	25.80	
150	271	Pearl River Gro. Co.....	Supplies	5.25	
151	272	Standard Oil Co.....	Oil	177.55	
152	273	The Wms- Richdson Co..	Supplies	33.33	\$ 1,914.14

November 1919 Accounts.

Board Fund—

153	288	Bogalusa Turp. Co.....	Turpentine	\$	1.60	
154	289	Columbia Grocery Co.....	Supplies		1,046.40	
155	290	Cudahy Pck. Co. of La.....	Supplies		25.50	
156	291	W. S. Helms, Sec'y.....	Reimb. CC Ac.		199.56	
157	292	Hill Hardware Co.....	Supplies		45.25	
158	293	The Lampton Co.....	Supplies		303.35	
159	294	Lewis Bakery.....	Bread		125.75	
160	295	Standard Oil Co.....	Oil		141.19	
161	296	Universal Motor Co.....	Supplies		31.70	
162	297	E. A. Wilks.....	Supplies		328.48	\$ 2,248.78

Incidental Fund—

86	304	The Tucker Ptg. House.....	Stationery	\$	11.55	
87	305	West. U. Tel. Co.....	Telegrams		5.54	\$ 17.09

December 1919 Accounts.

Board Fund—

163	309	Columbia Grocery Co.....	Feed	\$	2.23	
164	310	Colum. Ice & Pwr. Co.....	Mdst.		11.00	
165	311	W. S. Helms, Sec'y.....	Reimb. CC Ac.		513.24	
166	312	Lewis Bakery.....	Bread		120.85	
167	313	R. M. Robertson.....	Meat		104.00	
168	314	The Southern.....	Supplies		41.39	
169	315	Universal Motor Co.....	Supplies		19.88	\$ 812.59

Clothing and Shoe Fund—

35	316	J. Frank Brown.....	Cloth., etc.	\$	6.97	\$ 6.97
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Incidental Fund—

88	317	The Columbian.....	Print. An. Rep. \$	554.10		
89	318	W. S. Helms, Sec'y.....	Reimb. CC Ac.	446.33	\$ 1,000.43	

Total Disbursements.....	\$	6,000.00
Amount Appropriation.....		6,900.00

STATEMENT VIII.

Exhibiting RECEIPTS and DISBURSEMENTS of Funds Appropriated by the Legislature of 1920 for EMERGENCY FUND and SUPPORT FUND for the year 1920—From January 1, 1920 to December 31, 1920.

RECEIPTS.

From State Auditor—Appropriations for:

Emergency Fund.....	\$ 3,090.00	
Support Fund.....	76,910.00	\$80,000.00

Refunds:

C. F. Owens—Trv. exp. adv, cr. Sprt. Fd.....\$	23.72			
W. S. Helms—				
Rfd. adv. watermelons, cr. Sprt. Fd.....	11.70	\$	35.42	\$80,035.42

DISBURSEMENTS.

Emergency Fund.....	\$ 3,090.00			
Support Fund.....	76,933.94			\$80,023.94
Balance on hand December 31, 1920.....		\$	11.48	

STATEMENT IX.

Exhibiting Analysis of Classifications of DISBURSEMENTS of Funds Appropriated by the Legislature of 1920 for EMERGENCY FUND and SUPPORT FUND for the year 1920—From January 1, 1920 to December 31, 1920.

General Fund.

Support Fund—

Clothing and Shoes.....	\$10,209.83			
Dental, Hospital and Operation Fees.....	2,160.55			
Drugs and Medical Supplies.....	427.30			
Expense of Board of Trustees Meetings.....	372.86			
Expense Returning Children.....	1,128.77			
Farm Implements and Supplies.....	189.33			
Feed	1,606.30			
Fertilizer and Seed.....	686.41			
Freight and Express Charges.....	301.99			
Fuel, Lights, Power and Water.....	3,477.48			
General Supplies.....	2,856.00			
Household Furnishings and Supplies.....	1,103.18			
Landscaping	519.25			
Laundry Supplies.....	467.74			
Office Supplies, Postage and Stationery.....	538.56			
Ordinary Repairs.....	815.04			
Provisions	24,302.60			
Salaries	24,651.82			
School Books and Supplies.....	357.74			
Sundries	1,392.25			
Traveling and Incidental Expenses.....	1,599.49			
Vocational Training Supplies.....	121.30			
Wages	738.15			\$80,023.94
Total Disbursements.....				\$80,023.94

STATEMENT X.

Exhibiting Application of Refund Credits to Appropriations for SUPPORT for the year 1920.

Refund Credits Applied to—	Gross Disbursements	Refunds	Net Disbursements
Support Fund.....	\$76,933.94	\$35.42	\$76,898.52

FRANKLIN COTTAGE—ORIGINAL TYPICAL COTTAGE



STATEMENT XI.

Exhibiting Status of Funds Appropriated by the Legislature of 1920 for SUPPORT FUND for the year 1920—From January 1, 1920 to December 31, 1920, After Settlement of Accounts Due Prior to January 1, 1921 and Credit Application of Refunds.

Appropriation for—	Amount of		
	Appropriation	Disbursements	Balance
Emergency Fund.....	\$ 3,500.00	\$ 3,090.00	\$ 410.00
Support Fund.....	80,000.00	76,898.52*	3,101.48
Totals.....	\$83,500.00	\$79,988.52	\$3,511.48

*Indicates application of refund credit.

STATEMENT XII.

Exhibiting Disposition Made of Balance Remaining of Appropriations Made by the Legislature of 1920 for SUPPORT FUND for the year 1920 at the Close of Business December 31, 1920.

Fund—	Fund Trfd. to		
	Balance	1921 Support Fund	Total Transferred
Support Fund.....	\$11.48	\$11.48	\$11.48

STATEMENT XIII.

Exhibiting RECEIPTS and DISBURSEMENTS by Months—EMERGENCY FUND and SUPPORT FUND—From January 1, 1920 to December 31, 1920 and BALANCE on Hand Each Month.

Months—	Enrollment	Receipts	Disbursements	Balances
January, Emergency Fund.....		\$ 1,030.00	\$ 1,030.00	\$
January 165		3,407.50	2,733.50	674.00
February, Emergency Fund.....		1,030.00	1,030.00	
February 173		5,744.99	6,418.99 (Deficit)	674.00
March, Emergency Fund.....		1,030.00	1,030.00	
March 177		5,887.67	5,887.67	
April 185		4,269.84	4,266.29	3.55
May 204		6,528.00	6,523.79	4.21
June 205		6,560.00	6,562.75 (Deficit)	2.75
July 229		7,327.93	7,327.93	
August 239		7,648.00	7,653.01 (Deficit)	5.01
September 238		7,552.00	7,572.79 (Deficit)	20.79
October 241		7,712.00	7,714.14 (Deficit)	2.14
November 246		7,872.00	7,873.01 (Deficit)	1.01
December 251		6,400.07	6,400.07	

Totals.....	\$80,000.00	\$80,023.94 (Deficit)	\$23.94
Refunds During Period January 1, 1920 to December 31, 1920			
(See Statement VIII).....			\$35.42
Balance on Hand December 31, 1920 (See Statement VIII).....			\$11.48

STATEMENT XIV.

Exhibiting Cost Per Capita Based on Daily Average Attendance of 208 Children at \$32 Per Capita Per Month for Classified Expenditures of Appropriation Made by the Legislature of 1920 for SUPPORT FUND for the year 1920—From January 1, 1920 to December 31, 1920.

General Fund. Support Fund—	Amount	Cost Per Capita for		
		1 Year	1 Month	1 Day
Clothing and Shoes.....	\$10,209.83	\$ 49.0857	\$ 4.0905	\$0.1364
Dental, Hospital and Oper. Fees.....	2,160.55	10.3873	.8656	.0289
Drugs and Medical Supplies.....	427.30	2.0543	.1712	.0057
Expenses Brd. Tr. Meetings.....	372.86	1.7926	.1494	.0050
Expense Returning Children.....	1,128.77	5.4268	.4522	.0151
Farm Implements and Supplies.....	189.33	.9102	.0759	.0025
Feed	1,606.30	7.7226	.6436	.0215
Fertilizer and Seed.....	686.41	3.3000	.2751	.0092
Freight and Express Charges.....	301.99	1.4518	.1209	.0040
Fuel, Lights, Power and Water.....	3,477.48	16.7187	1.3932	.0464
General Supplies.....	2,856.00	13.7308	1.1442	.0381
Household Furnishings and Splys.....	1,103.18	5.3038	.4420	.0147
Landscaping	519.25	2.4964	.2081	.0069
Laundry Supplies.....	467.74	2.2488	.1874	.0062
Office Splys., Pstg. and Sty.....	538.56	2.5892	.2158	.0072
Ordinary Repairs.....	815.04	3.9185	.3265	.0109
Provisions	24,302.60	116.8394	9.7366	.3246
Salaries	24,651.82	118.5184	9.8765	.3292
School Books and Supplies.....	357.74	1.7198	.1433	.0048
Sundries	1,392.25	6.6935	.5578	.0186
Traveling and Incidental Expenses....	1,599.49	7.6899	.6408	.0214
Vocational Training Supplies.....	121.30	.5832	.0486	.0016
Wages	738.15	3.5488	.2957	.0098
Totals.....	\$80,023.94	\$384.7305	\$32.0609	\$1.0687

STATEMENT XV.

Exhibiting RECEIPTS and DISBURSEMENTS of Balance 1920 SUPPORT FUND and Funds Appropriated by the Legislature of 1920 for SUPPORT FUND for the year 1921—From January 1, 1921 to September 30, 1921.

RECEIPTS.

Balance on Hand December 31, 1920.....\$ 11.48

From State Auditor—Appropriations for—

Balance 1920 Support Fund.....\$ 3,090.00

Support Fund..... 89,993.11 \$93,094.59

DISBURSEMENTS.

Support Fund.....	\$93,083.11	\$93,083.11
Balance on Hand September 30, 1921.....	\$	11.48

STATEMENT XVI.

Exhibiting Analysis of Classifications of DISBURSEMENTS of Balance 1920 SUPPORT FUND and Funds Appropriated by the Legislature of 1920 for SUPPORT FUND for the year 1921—From January 1, 1921 to September 30, 1921.

General Fund.

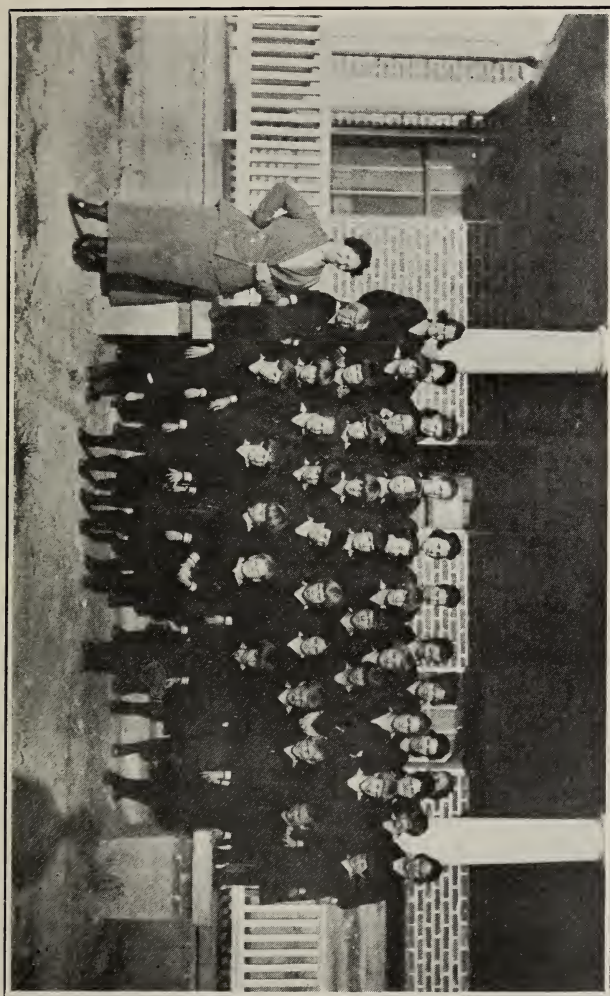
Support Fund—

Clothing and Shoes.....	\$ 9,766.42	
Dental, Hospital and Operation Fees.....	5,014.95	
Drugs and Medical Supplies.....	721.38	
Expenses of Board of Trustees Meetings.....	243.74	
Expenses Returning Children.....	1,820.71	
Farm Implements and Supplies.....	854.35	
Feed	1,470.09	
Fertilizer and Seeds.....	1,592.96	
Freight and Express Charges.....	600.06	
Fuel, Lights, Power and Water.....	3,121.44	
General Supplies.....	4,106.62	
Household Furnishings and Supplies.....	1,888.94	
Transferred to Permanent Improvement Fund.....	5,516.26	
Laundry Supplies.....	18.05	
Office Supplies, Postage and Stationery.....	785.25	
Ordinary Repairs.....	648.24	
Provisions	20,599.04	
Salaries	26,685.25	
School Books and Supplies.....	897.94	
Sundries	4,760.55	
Traveling and Incidental Expenses.....	1,586.77	
Vocational Training Supplies.....	100.38	
Wages	283.72	\$93,083.11
Total Disbursements.....		\$93,083.11

STATEMENT XVII.

Exhibiting Status of Funds Appropriated by the Legislature of 1920 for SUPPORT FUND for the year 1921—From January 1, 1921 to September 30, 1921, After Settlement of Accounts Due Prior to October 1, 1921.

Appropriation for—	Amount of		
Support Fund.....	Appropriation	Disbursement	Balance
	\$136,000.00	\$89,993.11	\$46,006.89



COLUMBIA COTTAGE GROUP

STATEMENT XVIII.

Exhibiting RECEIPTS and DISBURSEMENTS by Months—SUPPORT FUND—From January 1, 1921 to September 30, 1921 and BALANCE on Hand Each Month.

Months—	Enrollment	Receipts	Disbursements	Balances
January, Bal. 1920 Support Fund		\$ 3,090.00	\$.....	\$3,090.00
January	255	8,159.37	8,159.37	
February	278	8,894.03	8,894.03	
March	292	9,342.99	9,342.99	
April	307	9,819.27	9,819.27	
May	320	10,235.10	13,325.10 (Deficit)	3,090.00
June	332	10,620.16	10,620.16	
July	337	10,781.13	10,781.13	
August	344	11,007.24	11,007.24	
September	348	11,133.82	11,133.82	
Totals.....		\$93,083.11	\$93,083.11	*

*NOTE—Balance remaining of January receipts used to cover deficit in May disbursements, thereby offsetting the credit and debit shown in balance column.—W. S. H.

STATEMENT XIX.

Exhibiting Cost Per Capita Based on Daily Average Attendance of 302 Children at \$32 Per Capita Per Month for Classified Expenditures of Appropriation Made by the Legislature of 1920 for SUPPORT FUND for the year 1921—From January 1, 1921 to September 30, 1921.

General Fund	Cost Per Capita for			
Support Fund—	Amount	9 Mos.	1 Month	1 Day
Clothing and Shoes.....	\$ 9,766.42	\$ 32.3391	\$ 3.5932	\$0.1198
Dental, Hospital and Oper. Fees.....	5,014.95	16.6058	1.8451	.0615
Drugs and Medical Supplies.....	721.38	2.3887	.2654	.0088
Expenses Brd. Tr. Meetings.....	243.74	.8070	.0897	.0030
Expense Returning Children.....	1,820.71	6.0288	.6699	.0222
Farm Implements and Supplies.....	854.35	2.8290	.3143	.0105
Feed	1,470.09	4.8678	.5408	.0180
Fertilizer and Seed.....	1,592.96	5.2747	.5861	.0195
Freight and Express Charges.....	600.06	1.9870	.2208	.0074
Fuel, Lights, Power and Water.....	3,121.44	10.3359	1.1484	.0383
General Supplies.....	4,106.62	13.5981	1.5109	.0504
Household Furnishings and Supplies..	1,888.94	6.2548	.6950	.0232
Landscaping	5,516.26	18.2658	2.0296	.0677
Laundry Supplies.....	18.05	.0598	.0066	.0002
Office Splys., Pstg. and Sty.....	785.25	2.6002	.2889	.0096
Ordinary Repairs.....	648.24	2.1465	.2385	.0080
Provisions	20,599.04	68.2087	7.5787	.2526
Salaries	26,685.25	88.3618	9.8180	.3273
School Books and Supplies.....	897.94	2.9732	.3304	.0110

Sundries	4,760.55	15.7634	1.7515	.0584
Traveling and Incidental Expenses....	1,586.77	5.2542	.5838	.0195
Vocational Training Supplies.....	100.38	.3324	.0369	.0012
Wages	283.72	.9395	.1044	.0035
Totals.....	\$93,083.11	\$308.2222	\$34.2469	\$1.1416

STATEMENT XX.

Exhibiting RECEIPTS and DISBURSEMENTS of Funds Appropriated by the Legislature of 1918 for Permanent Improvements for the years 1918 and 1919 and Allotment by Governor out of \$200,000.00 SPECIAL LOAN Authorized by Members-elect of the Incoming 1920 Legislature—From October 1, 1919 to December 31, 1919.

RECEIPTS.

Balance on Hand September 30, 1919.....	\$	367.38		
From Governor out of \$200,000.00 Special Loan.....		6,791.71		
Refunds—				
W. A. Morris, Sale of Brick.....	\$24.00			
C. C. Farlow, Sale of Brick.....	21.00			
J. E. Riley, Sale of Brick.....	24.00			
Hill Hardware Co., Sale of Brick.....	99.00	\$	168.00	\$ 7,327.09

DISBURSEMENTS.

Two Cottages.....	\$18,767.46		
One School Building.....	2,127.53		
Light Plant.....	373.41		
Complete Water and Sewer System.....	532.24		
Laundry Building and Equipment.....	5,223.90		
Equipment for Administration Building, Superintendent's Home, Columbia and Marion Cottages.....	6,261.09		
Fencing	131.62		
Hospital, Medical and Dental Fees.....	62.98	\$33,480.23	
Deficit December 31, 1919.....		\$26,153.14	

STATEMENT XXI.

Exhibiting Analysis of Classifications of DISBURSEMENTS of Funds Appropriated by the Legislature of 1918 for PERMANENT IMPROVEMENTS for the years 1918 and 1919 and Allotment by Governor out of \$200,000.00 SPECIAL LOAN—From October 1, 1919 to December 31, 1919.

Permanent Improvement Fund—

Two Cottages.....	\$18,767.46
One School Building	2,127.53
Light Plant.....	373.41
Complete Water and Sewer System.....	532.24

Laundry Building and Equipment.....	5,223.90		
Equipment for Administration Building, Superintendent's Home, Columbia and Marion Cottages.....	6,261.09		
Fencing	131.62		
Hospital, Medical and Dental Fees—			
Drugs and Medicine.....	\$49.98		
Medical Fees.....	13.00	62.98	\$33,480.23
Total Disbursements.....			\$33,480.23

STATEMENT XXII.

Exhibiting Application of Refund Credits to Appropriations for Permanent Improvements for the years 1918 and 1919.

Refund Credits Applied to—	Gross		Net
	Disbursements	Refunds	Disbursements
Two Cottages.....	\$18,767.46	\$105.00	\$18,662.46
One School Building.....	2,127.53	42.00	2,085.53
Laundry Building and Equipment.....	5,223.90	21.00	5,202.90
Totals.....	\$26,118.89	\$168.00	\$25,950.89

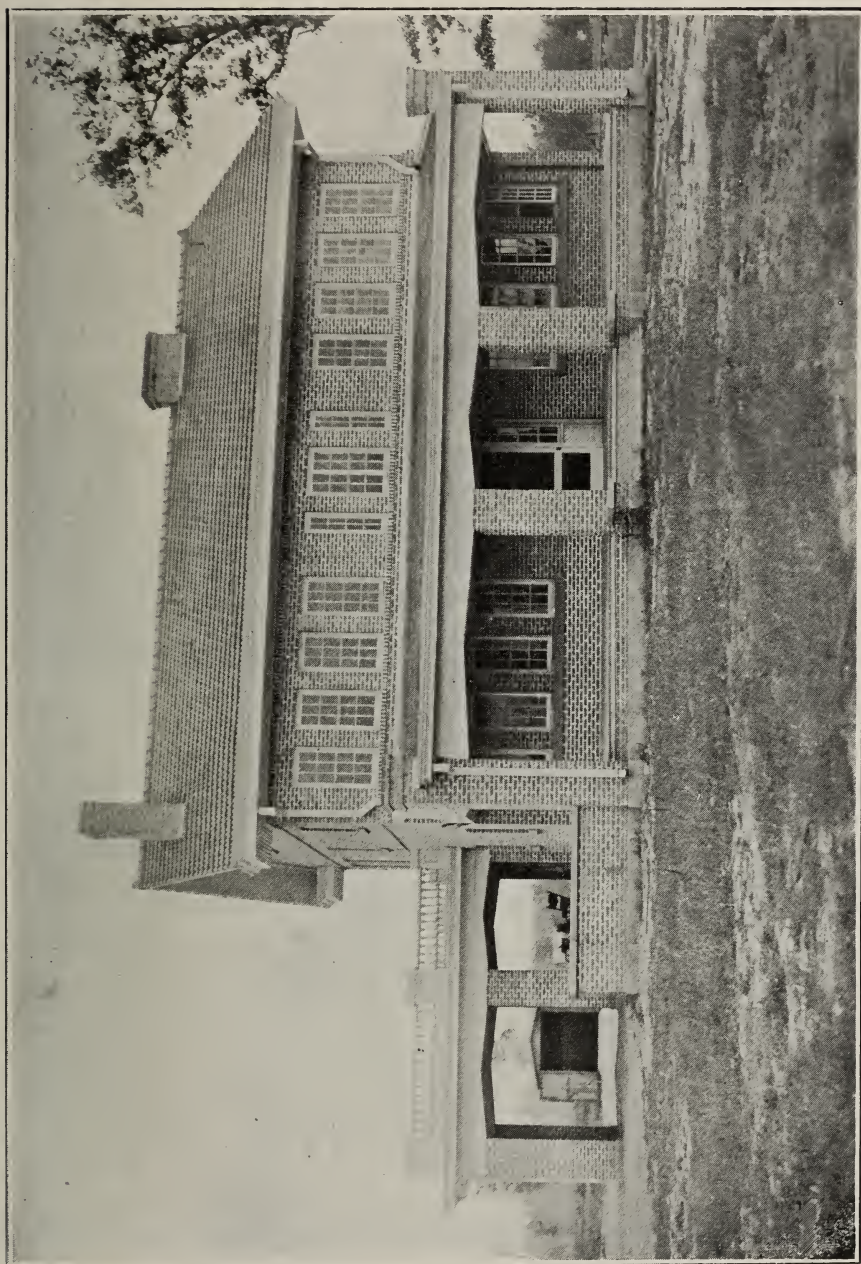
STATEMENT XXIII.

Exhibiting Disbursements of SPECIAL APPROPRIATION Made by the Legislature of 1920 to Cover Deficit Incurred in Construction and Equipment of Buildings—(See Statement XX).

Permanent Improvement Fund.

December 1919 Accounts—

Vou. Wrnt.				Amount	Total
No.	No.	In Favor	For		
121	121	Acme Building Sply. Co.—Building Material.....	\$	806.26	
122	122	Colbert-Brinson Co.—Furnishings, Bilbo Cg.....		3,962.53	
123	123	Dabbs & Wetmore—Construction Work.....		1,182.27	
124	124	Hill Hardware Co.—Hardware.....		121.16	
125	125	Jno. Kirkland—Sheet Mtl. & Tile Wk.....		4,898.50	
126	126	X. A. Kramer—Architect Fees.....		2,298.80	
127	127	The Lampton Co.—Furnishings.....		1,763.27	
128	128	Albert Pick & Co.—Furnishings.....		6,261.09	
129	129	Troy Ldry. Mchry. Co.—Laundry Equipment..		4,859.26	\$26,153.14
Total					\$26,153.14



SUPERINTENDENT'S RESIDENCE

STATEMENT XXIV.

Exhibiting Disbursement of Fund Transferred from 1921 SUPPORT FUND (See Statement XVI) to cover obligations incurred for PERMANENT IMPROVEMENTS and GENERAL REPAIRS during the latter part of the year 1919 and first part of 1920 for which Appropriations made by the Legislature of 1918 were inadequate and 1920 not available to liquidate, up to and including September 30, 1921.

Amount Transferred.....	\$5,516.26	\$ 5,516.26
Disbursements—		
Two Cottages.....	\$4,389.61	
Light Plant.....	10.40	
General Repairs.....	1,116.25	\$ 5,516.26

STATEMENT XXV.

Exhibiting Receipts and Disbursements of Fund Allotted to the Institution by the Governor out of SPECIAL LOAN of \$200,000.00 Authorized by a majority of the Members-elect of the Legislature of 1920.

RECEIPTS.

Gov. Theo. G. Bilbo—Amount Allotted.....	\$17,500.00	\$17,500.00

DISBURSEMENTS.

Board Fund—July, 1919.....	\$2,419.00	
Board Fund—August, 1919.....	1,945.21	
Board Fund—September, 1919.....	2,329.48	\$ 6,693.69
Clothing and Shoe Fund—October, 1919.....	\$ 2,860.51	
Clothing and Shoe Fund—November, 1919.....	612.49	3,473.00
Incidental Fund—September, 1919.....	\$ 285.32	
Incidental Fund—October, 1919.....	99.51	
Incidental Fund—November, 1919.....	146.86	531.69
Chaplain and Traveling Sergeant—Trav.—		
Exps.—December, 1919.....	\$ 9.91	9.91
Permanent Improvement Fund—October, 1919.....	\$2,177.11	
Permanent Improvement Fund—November, 1919.....	4,614.60	6,791.71
		\$17,500.00

STATEMENT XXVI.

Exhibiting RECEIPTS and DISBURSEMENTS of Funds Appropriated by the Legislature of 1920 for Permanent Improvements for the years 1920 and 1921—From January 1, 1920 to September 30, 1921.

RECEIPTS.

From State Auditor—Appropriations for:

Equipment for One School Building.....	\$2,000.00	
Equipment for Six Cottages.....	5,277.74	\$ 7,277.74

DISBURSEMENTS.

Equipment for One School Building.....	\$2,000.00	
Equipment for Six Cottages.....	5,277.74	\$ 7,277.74

STATEMENT XXVII.

Exhibiting Status of Funds Appropriated by the Legislature of 1920 for Permanent Improvements for the years 1920 and 1921 After Settlement of Accounts due Prior to October 1, 1921.

Appropriations for—	Appropriation	Disbursements	Balances
Equipment for 6 Cottages.....	\$30,000.00	\$5,277.74	\$24,722.26
Equipment for 1 Hospital.....	5,000.00		5,000.00
Equipment for 1 School Building.....	2,000.00	2,000.00	
Furnishings Teachers' Home.....	3,000.00		3,000.00
Totals.....	\$40,000.00	\$7,277.74	\$32,722.26

STATEMENT XXVIII.

Exhibiting Funds Appropriated by the Legislature of 1920 for Permanent Improvements (New Buildings), the Expenditure of which was Placed Under the Direction and Control of the State Bond and Improvement Commission of Mississippi. Exhibited as Information Only.

Appropriation for	Amount of Appropriation	
Six Cottages.....	\$220,567.00	
Light and Laundry.....	41,000.00	
Sewerage for New Buildings.....	5,000.00	
Complete Left Wing of Boys' School Building.....	10,000.00	
Hospital Building.....	36,727.00	
Teachers' Home.....	18,000.00	
New Barn and Equipment.....	18,000.00	\$349,294.00
Totals.....		\$349,294.00

NOTE—In addition to the above items we are entitled to a portion of \$295,898.00 appropriated by the Legislature of 1920 for general repairs at all State institutions.

STATEMENT XXIX.

Exhibiting Recapitulation of Receipts and Disbursements of All Funds from October 1, 1919 to September 30, 1921.

	Receipts	Dis- bursements
Salaries and General Maintenance October 1, 1919 to December 31, 1919.....	\$ 14,200.54	\$ 14,200.54
Support Fund—January 1, 1920 to December 31, 1920..	80,035.42	80,023.94
Support Fund—January 1, 1921 to September 30, 1921..	93,083.11	93,083.11
Permanent Improvements—October 1, 1919 to September 30, 1921.....	46,274.23	46,274.23
Totals.....	\$233,593.30	\$233,581.82
Total Receipts.....	\$233,593.30	
Total Disbursements.....	233,581.82	
Balance on Hand September 30, 1921.....	\$ 11.48	
Balance in State Treasury (See Statement XI).....	410.00	
Balance in State Treasury (See Statement XVII).....	46,006.89	
Balance in State Treasury (See Statement XXVII)....	32,722.26	
Total.....	\$ 79,150.63	

STATEMENT XXX.

Exhibiting Obligations Incurred for PERMANENT IMPROVEMENTS and GENERAL REPAIRS During the Latter Part of the year 1919 and First Part of 1920 for which Appropriations made by the Legislature of 1918 were inadequate and 1920 not available to liquidate, Remaining Unpaid, September 30, 1921.

Creditors	For	Amount
Dabbs & Wetmore—Balance due on contract.....		\$ 800.00
Davis Plumbing Company—Plumbing Material.....		23.62
Dixie Mill Supply Company—Plumbing and heating material.....		476.05
Hill Hardware Co.—Hardware, plumbing material, etc.....		1,690.34
Xavier A. Kramer—Expense Account.....		7.66
Melton Hardware Co.—Hardware.....		57.93
J. J. White Lbr. Co.—Lumber.....		897.41
Total Unpaid Obligations.....		\$3,953.01

STATEMENT XXXI.

Exhibiting Cost of Farm and Garden Operation and Value of Products Received from the Farm and Garden from October 1, 1919 to September 30, 1921.

Cost of Operation—	
Farm Implements and Supplies.....	\$1,043.68
Feed	3,395.57



BOYS' MILITARY AND CONCERT BAND

Fertilizer and Seed.....	2,243.12	
Landscaping	519.25	
Salary of Chief Agriculturist.....	3,340.00	
Salaries of Assistant Agriculturists.....	1,601.60	
Salary of Dairyman.....	725.00	\$ 12,868.22

Total.....		\$ 12,868.22
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Value of Products—

Beans	\$ 328.50	
Beans, Butter.....	48.00	
Beets	35.14	
Cabbage	293.29	
Corn	385.00	
Cucumbers	16.00	
Hay	195.00	
Lettuce	87.66	
Milk	4,600.29	
Onions	335.52	
Onions, Dried.....	25.00	
Peas, English.....	178.50	
Peas, Field.....	526.50	
Pork	821.11	
Potatoes, Sweet.....	450.00	
Potatoes, Irish.....	193.50	
Radishes	227.70	
Sorghum	90.00	
Stable Manure.....	125.00	
Syrup	283.20	
Tomatoes	701.98	
Turnip and Mustard Salad.....	356.25	
Turnips	147.00	
Watermelons	240.00	
Wood	1,350.00	\$ 12,040.14

Deficit—Difference between Operation and Value products

Received September 30, 1921.....	\$ 828.08
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STATEMENT XXXII.

Exhibiting Inventory of Lands, Buildings, Equipment, Live Stock, Et Cetera, on September 30, 1921.

Lands—

Three thousand eighty acres.....	\$ 78,000.00	\$ 78,000.00
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Buildings—

Administration	\$ 20,000.00
Four Cottages (Two Incomplete).....	103,060.79
Two Cottages (Under Construction).....	80,493.26
Boys' School (Used as Cottage).....	35,190.80
Vocational Trades.....	34,219.51

Superintendent's Residence.....	9,450.00	
Laundry	8,298.42	
Dairy Barn and Feed Building.....	5,000.00	
Mule Barn.....	561.69	
Power House and Oil Reservoir (Under Construction)	6,000.00	\$302,274.47

Equipment, Furnishings, Live Stock,
Farm Implements, Etc.—

Administration Building Equipment.....	\$ 1,141.40	
Five Cottages Furnishings.....	16,004.27	
Superintendent's Residence Furnishings.....	1,750.00	
Laundry Machinery and Equipment.....	4,859.26	
Power Plant Machinery and Equipment.....	10,500.00	
Ice Machinery.....	3,253.00	
Electric Light Lines and Appurtenances.....	1,750.00	
Water Mains and Appurtenances.....	14,450.00	
Sewerage System.....	10,000.00	
Shop Equipment.....	350.00	
Gravel Roads (Under Construction).....	6,000.00	
Fencing	2,385.24	
Home and Domestic Science Department Equipment..	250.00	
Academic Department Equipment.....	3,102.84	
Band Instruments and Equipment.....	1,200.00	
Live Stock.....	9,136.00	
Farm Wagons, Implements and Tools, figured on basis of 15% off invoice to cover breakage, deteriora- tion, et cetera.....	1,110.39	
Commissary Stock—Clothing, Shoes, Provisions, Sup- plies, etc.....	2,000.00	
Trucks, Automobiles and Tractor and Tractor Imple- ments	3,741.15	92,983.55
Grand Total.....		\$473,258.02

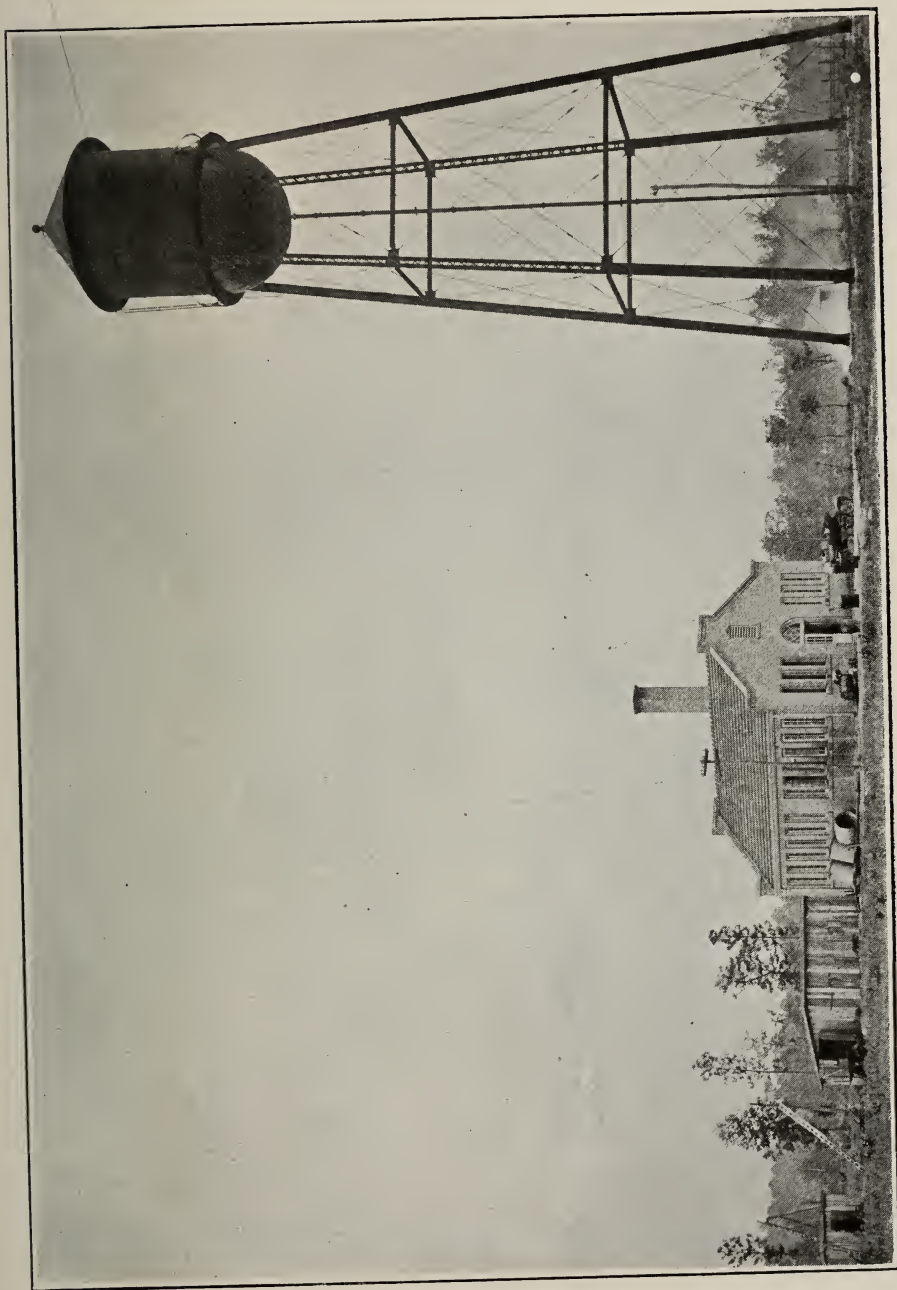
STATEMENT XXXIII.

Exhibiting Detailed Estimate of the Expenditures Necessary for the
Biennial Period—1922 and 1923.

Appropriation for Each Year of the Current Biennium:

Support—(Salaries, Provisions, Clothing and Shoes,
Hospital, Dental and Operation Fees, Drugs and
Medical Supplies, Fertilizer and Seeds, Freight
and Express Charges, Fuel, Lights, Power and
Water, Household Supplies, Laundry Supplies,
Office Supplies, Postage and Stationery, School
Books and Supplies, Telephone and Telegrams,
Wages, etc.)

1922—500 Children @ \$25.00 per capita per month, based on increase of 130 Children over 1921 En- rollment	\$150,000.00	
1923—630 Children @ \$20.00 per capita per month, based on increase of 130 Children over 1922 En- rollment	151,200.00	\$301,200.00
Permanent Improvements.		
1922—New Buildings—		
3 Cottages—1 for Girls, capacity 40, 2 for Boys, capacity 45 each @ \$33,000.00 each.....	\$ 99,000.00	
1 Boys' School Building, capacity 500.....	80,000.00	
Gymnasium—Library, Swimming Pool, etc.....	40,000.00	
Additional Homes for Teachers.....	10,000.00	229,000.00
1922—Equipment and Furnishings—		
Furnishings for 3 Cottages, \$5,000.00 each.....	\$ 15,000.00	
Equipment for Boys' School Building.....	10,000.00	25,000.00
1923—New Buildings—		
3 Cottages—1 for Girls, capacity 40, 2 for Boys, capacity 45 each, @ \$33,000.00 each.....	\$ 99,000.00	
1 Girls' School Building, Capacity 250, with pro- vision for enlargement to ultimate capacity of 500	50,000.00	149,000.00
1923—Equipment and Furnishings—		
Furnishings for 3 Cottages, \$5,000.00 each.....	\$ 15,000.00	
Equipment for Girls' School Building.....	5,000.00	20,000.00
1922 and 1923—Sundry Equipment and General Repairs—		
Farm Equipment, Additional Dairy Cows, Dyna- mite for clearing land, Ordinary Replacements....	\$ 10,000.00	
General Repairs.....	5,000.00	15,000.00
Recapitulation:		
Support—1922	\$150,000.00	
Support—1923	151,200.00	\$301,200.00
Permanent Improvements—		
1922—New Buildings.....	\$229,000.00	
1923—New Buildings.....	149,000.00	378,000.00
1922—Equipment and Furnishings.....	\$ 25,000.00	
1923—Equipment and Furnishings.....	20,000.00	45,000.00
1922 and 1923—Sundry Equipment and Gen. Repairs..	15,000.00	15,000.00
Total Amount Needs 1922 and 1923.....		\$739,200.00



LAUNDRY BUILDING AND TOWER

STATEMENT XXXIV.

Exhibiting Comparative Expenditures 1920-21 with 1918-19.			
Expenditures from Opening of Institution—August 21,			
1918 to December 31, 1918, average enrollment			
33, per capita per month \$121.95.....	\$	20,122.61	
Expenditures January 1, 1919 to December 31, 1919,			
average enrollment 92, per capita per month \$45.98	50,665.16	\$	70,787.77
Expenditures January 1, 1920 to December 31, 1920,			
average enrollment 208, per capita per month			
\$32.00	\$	80,023.94	
Expenditures estimated January 1, 1921 to December			
31, 1921, average enrollment 354, per capita per			
month \$32.00.....	136,000.00		216,023.94

UNIVERSITY OF ILLINOIS LIBRARY

JAN 13 1923

Meridian, Miss., January 9th, 1922.

Board of Trustees,
Miss. Indust. & Training School.

Gentlemen:

I submit my report, as follows, on Audit of above Institution for Biennial Period,

OCTOBER 1st, 1919—SEPTEMBER 30, 1921

As per instructions of Mr. W. Jacobs, Sup't., and Mr. W. S. Helms, Ass't. Sup't. I have made a most thorough audit of Receipts and Disbursements for the period under review, and hereby certify that all disbursements are supported by proper vouchers, and that the Records are in a most satisfactory condition.

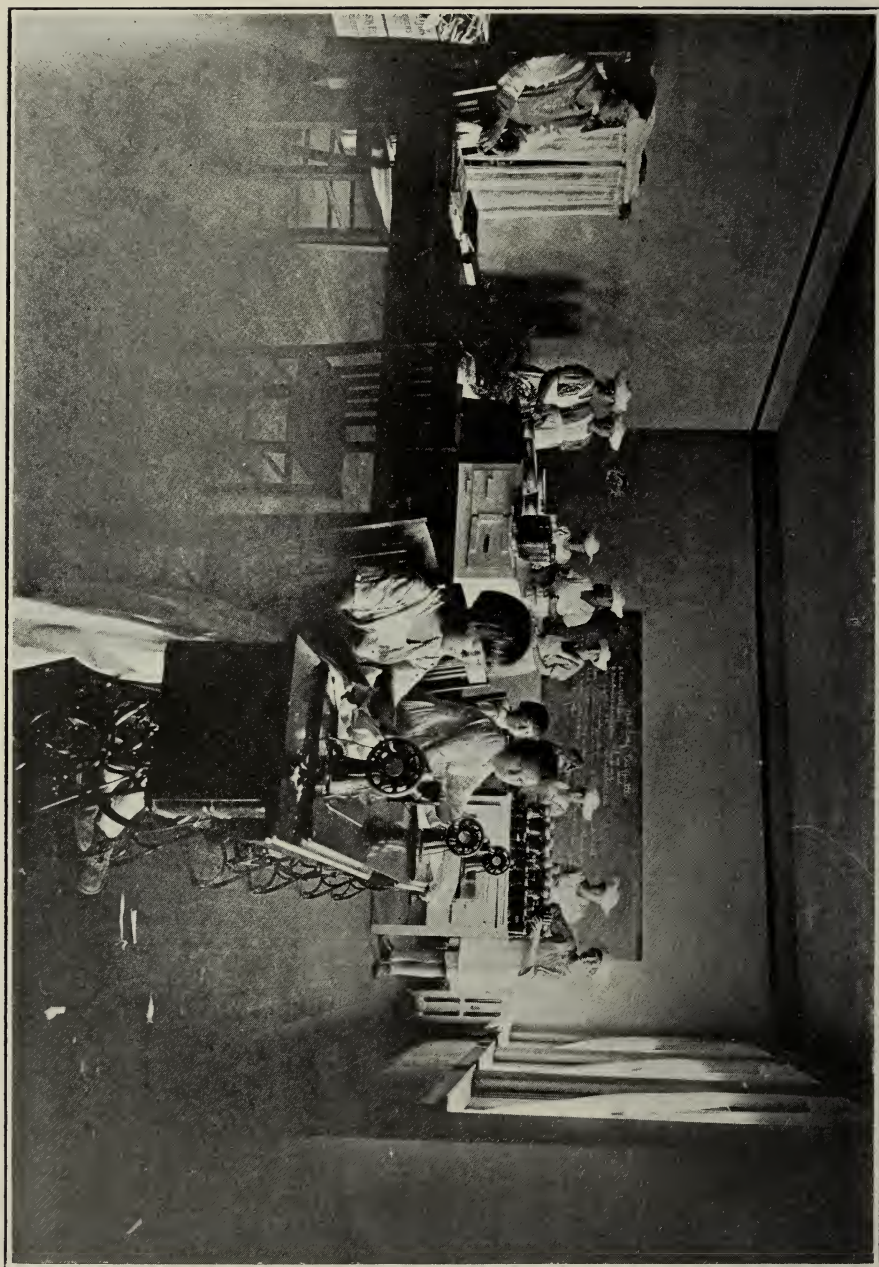
The Bank (Cash) Account of the Institution is operated on the IMPREST System—the monthly allotments by the State Treasurer based on Requisitions of the management covering the monthly expenditures—and the money is "spent" before it leaves the Treasury. A Current Checking Account—a \$5,000.00 Rotating fund also operated on the IMPREST plan—takes care of incidentals, etc., amounts that must be paid on or before the last of the month.

The methods employed are the safest and best ever devised for handling Trust Funds of any kind.

Mr. Helms, who is in charge of the Accounting, is to be commended for the efficiency that characterizes the conduct of this Department.

Respectfully submitted,

H. H. CLEAVER, C. P. A.
By J. D. MEADOWS, C. P. A.,
Accountant in Charge.



DOMESTIC AND HOME SCIENCE DEPARTMENT

STATISTICAL STATEMENTS FOR THE PERIOD OCTOBER 1, 1919 TO SEPTEMBER 30, 1921.

STATEMENT I.

Exhibiting Number of Boys, Girls and Total Number Children Committed, Absent, Paroled and Released Since Opening of Institution, August 21, 1918 to September 30, 1921 and Number Present September 30, 1921.

	Boys	Girls	Total
Committed August 21, 1918 to September 30, 1921.....	362	55	417
Absentees August 21, 1918 to September 30, 1921.....	55		55
Paroled August 21, 1918 to September 30, 1921.....	7	4	11
Released August 21, 1918 to September 30, 1921.....	17	3	20
	—	—	—
Total number children present in institution September 30, 1921	283	48	331

STATEMENT II.

Exhibiting number Boys, Girls and total number children committed, released, and paroled since opening of institution, August 21, 1918 to September 30, 1919 and number present September 30, 1919.

	Boys	Girls	Total
Committed August 21, 1918 to September 30, 1919.....	100	44	144
Released August 21, 1918 to September 30, 1919.....	2	2	4
	—	—	—
Total number children present in institution September 30, 1919	98	42	140

STATEMENT III.

Exhibiting Number of Boys, Girls and Total Number Children Committed, Absent, Paroled and Released from October 1, 1919 to September 30, 1920.

	Boys	Girls	Total
Committed October 1, 1919 to September 30, 1920.....	107	5	112
Absentees October 1, 1919 to September 30, 1920.....	9		9
Paroled October 1, 1919 to September 30, 1920.....	2	1	3
Released October 1, 1919 to September 30, 1920.....	6		6
	—	—	—
Totals	90	4	94

STATEMENT IV.

Exhibiting Number of Boys, Girls and Total Number Children Committed, Absent, Paroled and Released from October 1, 1920 to September 30, 1921.

	Boys	Girls	Total
Committed October 1, 1920 to September 30, 1921.....	155	6	161
Absentees October 1, 1920 to September 30, 1921.....	32		32

Paroled October 1, 1920 to September 30, 1921.....	5	3	8
Released October 1, 1920 to September 30, 1921.....	9	1	10
Totals	109	2	111

STATEMENT V.

Exhibiting Number of Boys, Girls and Total Number Children Committed, Absent, Paroled and Released from October 1, 1919 to September 30, 1921.

	Boys	Girls	Total
Committed October 1, 1919 to September 30, 1921.....	262	11	273
Absentees October 1, 1919 to September 30, 1921.....	41		41
Paroled October 1, 1919 to September 30, 1921.....	7	4	11
Released October 1, 1919 to September 30, 1921.....	15	1	16
Totals	199	6	205

STATEMENT VI.

Exhibiting Counties from which children have been Committed, Absent, Paroled and Released since opening of institution August 21, 1918 to September 30, 1921.

Counties	Committed			Absent			Number Present		
	Boys	Girls	Total	Boys	Girls	Total	Boys	Girls	Total
Adams	11		11	4		4	7		7
Alcorn	4		4	1		1	3		3
Amite	1		1				1		1
Attala	1		1	1		1			
Bolivar	3		3				3		3
Choctaw	1		1				1		1
Clarke	6		6	1		1	5		5
Coahoma	1		1				1		1
Covington	12		12	3		3	9		9
DeSoto	1		1				1		1
Forrest	44	2	46	11	2	13	33		33
Green	2		2	1		1	1		1
Harrison	17	3	20	6		6	11	3	14
Hinds	24	1	25	6	1	7	18		18
Jackson	3	1	4	2		2	1	1	2
Jeff Davis	6	5	11				6	5	11
Jones	20	1	21	3		3	17	1	18
Lamar	17	4	21	2	1	3	15	3	18
Lauderdale	14		14	2		2	12		12
Lawrence	3		3	1		1	2		2
Leake	1		1	1		1			
Lee	2		2				2		2
Leflore	5		5				5		5

Counties	Committed			Absent			Number Present		
	Boys	Girls	Total	Paroled	Released		June 30, 1921		
	Boys	Girls	Total	Boys	Girls	Total	Boys	Girls	Total
Lincoln	1		1				1		1
Lowndes	2		2				2		2
Madison	1		1	1		1			
Marion	57	15	72	13	1	14	44	14	58
Monroe	1		1				1		1
Montgomery	2		2	1		1	1		1
Neshoba	2		2	1		1	1		1
Pearl River	25	20	45	6	1	7	19	19	38
Perry	1		1				1		1
Pike	19	1	20	1	1	2	18		18
Pontotoc	1		1				1		1
Rankin	4		4				4		4
Scott	3		3				3		3
Simpson	2		2				2		2
Smith	1		1				1		1
Stone	4	1	5	2		2	2	1	3
Tallahatchie	8		8	2		2	6		6
Tate	2		2				2		2
Tippah	1		1				1		1
Tishomingo	1		1				1		1
Walthall	3		3				3		3
Warren	6		6	3		3	3		3
Washington	5		5				5		5
Webster	4		4				4		4
Winston	5		5	2		2	3		3
Yalobusha	1	1	2				1	1	2
Yazoo	1		1	1		1			
Totals	362	55	417	78	7	85	284	48	332

STATEMENT VII.

Exhibiting Ages of Boys, Girls and all Children committed to the Institution since opening of Institution August 21, 1918 to September 30, 1921, and average age of Boys, Girls and all Children.

Ages	Boys	Girls	Totals
4	2	2	4
5	4	3	7
6	10	2	12
7	5	4	9
8	9	5	14
9	23	2	25
10	24	4	28
11	19	3	22
12	45	5	50

13	30	6	36
14	42	8	50
15	44	4	48
16	57	5	62
17	48	2	50
	—	—	—
Totals	362	55	417

AVERAGE AGE OF CHILDREN COMMITTED:

Boys	15
Girls	11
All Children	13

STATEMENT VIII.

Exhibiting Literary Attainments at time of commitment of Boys, Girls and all Children committed to the Institution since opening of Institution August 21, 1918 to September 30, 1921, and average Literary attainment of Boys, Girls and all Children.

Literary Attainments	Boys	Girls	Total
Primer	58	16	74
First Grade	38	3	41
Second Grade	29	4	33
Third Grade	39	6	45
Fourth Grade	52	7	59
Fifth Grade	48	5	53
Sixth Grade	50	8	58
Seventh Grade	25	6	31
Eighth Grade	7	...	7
Ninth Grade	8	...	8
Tenth Grade	6	...	6
Eleventh Grade	2	...	2
	—	—	—
Totals	362	55	417

AVERAGE LITERARY ATTAINMENT OF CHILDREN COMMITTED:

Boys	Fifth Grade
Girls	Fourth Grade
All Children	Fifth Grade

STATEMENT IX.

GRADES

Exhibiting Literary Attainment of Children by Ages at Time of Commitment.

Ages	Primer		1st		2nd		3rd		4th		5th		6th		7th		8th		9th		10th		11th	
	B	G	B	G	B	G	B	G	B	G	B	G	B	G	B	G	B	G	B	G	B	G	B	G
4	2	4	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
5	4	2	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
6	9	3	1	1	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
7	4	3	1	---	---	---	1	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
8	4	1	7	---	---	1	---	---	1	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
9	8	1	6	---	3	1	3	---	2	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
10	5	---	3	1	7	1	4	---	4	---	---	1	---	---	---	---	---	---	---	---	---	---	---	---
11	4	---	---	---	1	---	8	---	4	2	2	1	1	---	---	---	---	---	---	---	---	---	---	---
12	4	---	7	1	6	1	5	1	10	3	11	1	5	---	---	---	---	---	---	---	---	---	---	---
13	3	---	4	---	4	---	4	2	3	---	5	1	3	2	1	1	1	---	---	---	---	---	---	---
14	2	1	2	---	3	---	2	---	12	1	10	1	8	2	3	1	1	---	---	---	---	---	---	---
15	1	1	2	---	---	---	3	2	8	---	9	1	7	2	4	---	2	---	1	---	1	---	---	---
16	5	---	3	---	3	---	2	---	5	---	7	---	12	2	11	3	2	---	2	---	3	---	1	---
17	3	---	2	---	2	---	7	1	4	---	4	---	13	---	6	1	1	---	3	---	2	---	---	---
Totals	58	16	38	3	29	4	39	6	52	7	48	5	50	8	25	6	7	---	8	---	6	---	2	---

417

STATEMENT X.

Exhibiting parental condition of Boys, Girls and all Children committed to the Institution since opening, August 21, 1918 to September 30, 1921.

	Boys	Girls	Total
Parents Living	134	9	143
Parents Dead	40	6	46
Father Living	72	21	93
Father Dead	116	19	135
Mother Living	116	19	135
Mother Dead	72	21	93
Totals	362	188	550

STATEMENT XI.

Exhibiting Commitments on Hand by Counties of Children awaiting admission.

Counties	Boys	Girls	Total
Adams	3	...	3
Amite	...	1	1
Choctaw	2	...	2
Clay	3	1	4
Copiah	...	1	1
Forrest	23	6	29
George	...	1	1
Greene	2	...	2
Hinds	3	3	6
Humphreys	1	...	1
Jeff Davis	1	...	1
Jefferson	2	...	2
Jones	...	1	1
Lamar	...	1	1
Lauderdale	2	1	3
Lawrence	...	2	2
Leflore	1	...	1
Marion	6	6	12
Monroe	...	2	2
Montgomery	1	...	1
Pearl River	9	18	27
Pike	...	1	1
Rankin	1	2	3
Union	1	...	1
Webster	1	1	2
Totals	62	48	110

REPORTS

(From October 1st, 1919, to September 30th, 1921.

OF THE

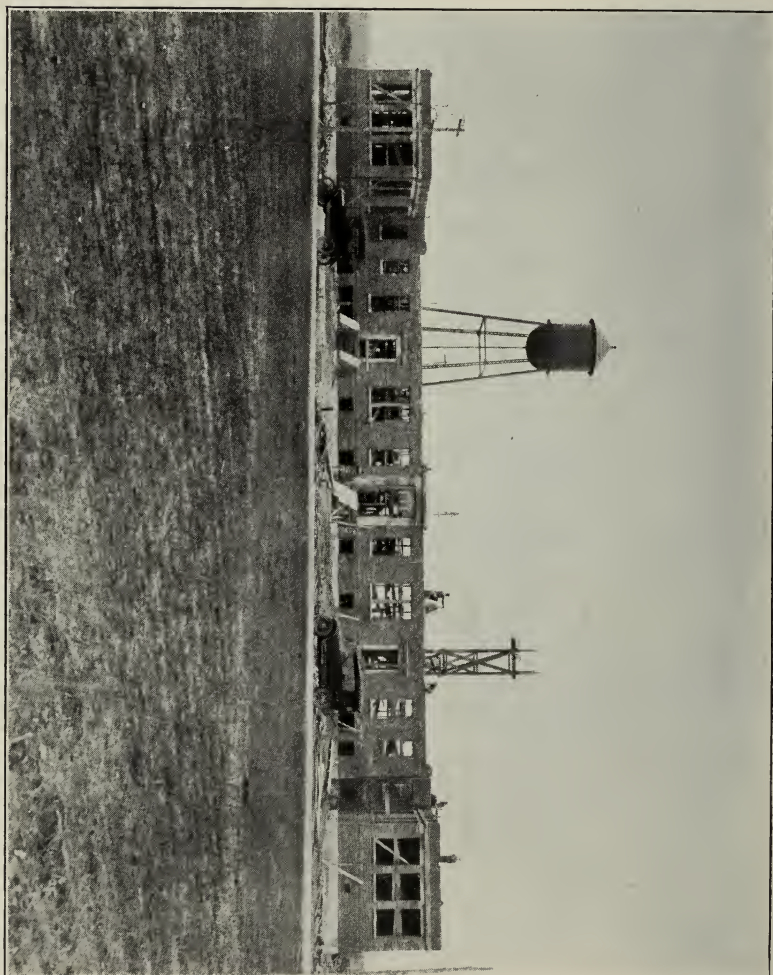
MEDICAL DEPARTMENT

**Mississippi Industrial and Training School, Columbia,
Miss.**

W. JACOBS—Superintendent, Mississippi Industrial and Training School.

J. GOULD GARDNER, M. D.—Physician in Charge, Columbia, Miss.

A. D. SIMMONS, M. D.—Visiting Physician, Columbia, Miss.



HOSPITAL UNDER CONSTRUCTION

Columbia, Miss. October 1st, 1921.

Prof. W. Jacobs, Superintendent

Mississippi Industrial and Training School,
Columbia, Mississippi.

Dear Sir:

In presenting this report to you which covers the period from October 1, 1919 to September 30, 1921, inclusive, for the MEDICAL DEPARTMENT, I wish first of all to express my sincere thanks and gratitude to you and to your entire staff, for their splendid co-operation and interest shown, which has contributed a great deal to the valuable work done in this department. I wish especially to thank Dr. A. D. Simmons who has specialized on diseases of children, for his valuable assistance and his untiring and cheerful efforts in the best interests of the children.

As will readily be seen from the table embodied in this report a great deal has been accomplished.

Number of admissions to hospital.....	130
Number of admissions to Clinic.....	75
Number of Medical cases treated in hospital.....	51
Number of Surgical cases.....	147

Appendectomies, 13; Herniotomy, 2; Tonsillectomies, 56; Adenoidotomies, 38; Circumcisions, 20; Infected wounds, 6; Congenital torticollis, 1; Plastic on hand, 1; Tentotomy (ear drum), 11.

Number of fractures	4
X-Ray examinations, (Radiographs or flouriscopes).....	43
Number of Refractions.....	20
Artificial reform eye.....	1

When indicated all pupils whether admitted to hospital or clinic receive the laboratory examinations, which include urine, feces, blood, Wassermann, cultures, etc., depending on the case.

Number of Deaths	None
------------------------	------

Quite a number of surgical operations have been performed upon the boys and girls to correct or improve existing physical handicaps. A good many of the children admitted come in, in a wretched physical condition. A great many with hookworms, malaria, pellagra, malnutrition, skin diseases, defective vision, defective hearing, enlarged and infected tonsils and adenoids, chronic appendicitis, ruptures, a number of boys needing circumcision, a great many with decayed teeth, pyorrhoea, some children were undeveloped and under nourished. One boy was sent into the school with incipient tuberculosis. The case was immediately diagnosed and sent to the State Tuberculosis Sanitorium at Magee, Miss., where the disease was arrested and he returned to us in good condition and has remained well ever since. One boy was admitted with Congenital Torticollis, his head being pulled over on his right shoulder ever since birth. A plastic operation has completely cured him. Another boy came in with his right hand useless, due to injury received when a child. A plastic operation has restored the usefulness of his hand.

It has been our aim to carefully examine all children when they enter the school, to ascertain first the exact physical and mental status of the child. Also to determine whether or not he has infectious or contagious diseases before associating with the other children. We have been handicapped in this work a great deal on account of insufficient housing facilities on the ground. This, I am glad to say, will soon be corrected, as the new hospital is now under construction where all children who enter will be kept five days before entering one of the cottages, or coming in contact with other children. A good practical substantial equipment has been ordered, so that all routine laboratory examinations will be made there. Most of the operative work will be done in our own operating room. And any sick patient will be able to obtain the very best care and attention in our own hospital.

All children have been vaccinated against typhoid. We have had no epidemic of any kind, due to prompt attention given to every case of illness and prompt removal and isolation. There has been almost without exception an improvement in the children mentally and physically.

A careful examination of our children by Dr. Haynes, a specialist on nervous and mental diseases who made a survey which showed less than five per cent of our children mentally deficient. This record will compare very favorably with any public school in the state. Under careful teaching and training they are learning well in their books and at their vocational trainings to which they are judiciously assigned.

We gratefully acknowledge the kindness of the Legislature in voting funds, and his Excellency Governor Lee M. Russell, for his approval of the bill, which made it possible for us to have the much needed hospital. This hospital is now under construction, the equipment is ordered and we expect to be using the hospital by the first of May. A cottage is also under construction for the resident physician who will always be handy in case of any emergency and will insure prompt and efficient service which may be needed for any of the children at any time.

Room for a dental clinic has been arranged for in the hospital. This equipment has likewise been ordered and will be in charge of Dr. J. H. Chapman, one of the most competent men in the state in his line and President of the State Board of Dental Examiners of Mississippi.

A new, adequate and thoroughly sanitary water supply and sewerage system has been installed during the past year. The grounds are well drained and kept free from all garbage. Living conditions for the children are good except in some instances the dormitories have been crowded. A modern dairy barn with sanitary equipment and thirty-six cows added during the past year. The milk, cream and butter has been a great help to the children.

The growth, development and general improvement with all the children has been very satisfactory since the beginning of the institution. There has not been a single death from any cause.

Respectfully submitted,

J. GOULD GARDNER, M. D.,

Physician in Charge.

To W. Jacobs, Superintendent, Mississippi Industrial and Training School:
Sir:

I hereby submit the biennial report of the Literary Department of the Mississippi Industrial and Training School as follows:

COURSE OF STUDY—1920-1921.

Primary Department—Primer and First Grade.

Reading—Sentence from Chart, Elson's Primer, Holton-Curry, and Child's World Readers.

Spelling—Selected Words.

Writing—Copying words and sentences.

Language—Stories, oral reproductions.

Numbers—Reading and writing to 100.

Note singing, Busy Work, Calisthenics.

Second Grade.

Reading—Holton-Curry and Elson's Second Readers.

Spelling—Selected words.

Writing—Copy Book No. 1.

Language—Stories, reproductions, letter writing.

Arithmetic—Colaw, Duke and Powers' Elementary Book.

Third Grade.

Reading—Elson's, Holton-Curry and Baldwin's Third Reader, sight reading. Phonic exercises and drills. Stories read by teacher.

Language—Composition. Conversation exercises. Oral reproductions of simple narratives and descriptions. Dramatization and illustration of stories. Copying paragraphs from the blackboard, readers and library books. Writing from memory some of the selections copied. Dictation exercises, letter forms. Picture study.

Drill on correct use of oral and written forms of expression.

Memorizing selections from literature.

Spelling—Words from daily lessons and words common to the child's vocabulary.

Penmanship—Use of pen. Drills to insure freedom of movement. Drill on letter forms. Copy book.

Arithmetic—Colaw, Duke and Powers' Elementary Book.

Fourth Grade.

Reading—Elson, Holton-Curry and Baldwin's Fourth Readers and other books. Phonic exercises and drills. Sight reading. Silent reading. Use of Library books.

Language—Composition. Oral and written reproductions of stories and descriptions. Explanation of simple processes. Paragraphing. Picture Study. Letter forms. Text, McFadden and Ferguson, Book I.

Spelling—Words from daily lessons. Hunt's Progressive Speller, Book I.

Penmanship—Drills to insure freedom of movement. Drill on letter forms. Copy Book.

Arithmetic—Colaw, Duke and Powers' Elementary Book.

Geography—Local. Text—Elementary Geography, Book I, Brigham and McFarlane.

Grammar School Department—Fifth Grade.

Reading—Elson's Grammar School Reader, Book I. Use of dictionary and books of reference. Use of library books.

Language—McFadden and Ferguson, Book II. Composition. Oral and written reproductions of narratives and descriptions and explanation of simple processes continued. Studies of characters in the stories. Drill on use of capitals, punctuation, abbreviations, formation of plurals, words often misused and forms of verbs. Memorizing selections.

Spelling—Oral and written spelling of words from the spelling book and of words in daily use. Text—Hunt's Progressive Speller, Book I.

Penmanship—Especial attention given to form of written work, and to letter forms. Copy Book.

Arithmetic—Elementary Book, Colaw, Duke and Powers. Decimal fractions; aliquot parts; Denominate Numbers.

Geography—Brigham and McFarlane, Book I.

History—Beginners History of Our Country, Estill.

Sixth Grade.

Reading—Elson's Grammar School Reader, Book II, and other books.

Language—Text: McFadden and Ferguson, Book II. Model narrations, descriptions and expositions studied and imitated in original work. Oral and written compositions based on outlines made by the pupil under the direction of the teacher. Study of the paragraph. Drill on correct oral and written forms of expression. Rules for punctuation reviewed. Memorizing selections from prose and poetry.

Spelling—Hunt's Progressive Speller, Book II. Stems, prefixes and suffixes.

Penmanship—Writing from copy and dictation.

Arithmetic—Colaw, Duke and Powers—Practical book. Review of fractions, and denominate numbers, percentage, profit and loss, commission, simple interest.

Geography—Brigham and McFarlane, Book II.

History—School History, Mace-Petrie.

Seventh Grade.

History—Text—School History, Mace-Petrie.

Reading—Elson's Grammar School Reader, Book III. Appreciative Reading.

Language—Based on McFadden and Ferguson's Language Series, Book III.

Grammar—Recognition of parts of sentence. Subject and predicate. Modifiers. Phrases and clauses. Classification of sentences. Analysis and diagram.

Composition:

I. Oral:

- a. Spoken sentences.
- b. Discussions.
- c. Reproductions.

2. Written:

- a. Personal and business letters.
- b. Dictation exercises.
- c. Original composition.

3. Literature.

Poetry and prose from Elson's Grammar School Reader, Book III, supplemented by outside reading.

Spelling—Words from speller and other books. Use of dictionary.

Arithmetic—Based on the Practical Book, Colaw, Duke and Powers. Drills in mental arithmetic. Continuation of the work in percentage. Review of denominate numbers. Drill in mensuration.

Geography—Text: Brigham and McFarlane, Book II. Physical and political geography all the continents. Oceans, polar regions and world winds. The earth as a whole; size, shape and movements. The solar system, zones and seasons. Latitude and longitude.

Agriculture—Beginnings in Agriculture, Burkett, Stevens and Hill

Eighth Grade.

Language—McFadden and Ferguson's Language, Series, Book I.

Grammar:

1. Classification and modification of parts of speech.
2. Analysis and diagram.
3. Structure of sentences.

Composition:

1. Oral—

- a. Discussions.
- b. Reproductions.

2. Written—

- a. Personal and business letters.
- b. Dictation exercises.
- c. Original Composition.

3. Literature—Poetry and prose from English and American literature.

Spelling—Words from the speller and selected words. Synonyms. Use of the dictionary.

Arithmetic—Stone-Mills.

Algebra—Milne's Elementary Algebra.

Business Methods—Terrer and Brown.

History—Mississippi History (Fant), and Civics (Lapp, Rundell and Butts.)

Agriculture—Southern Field Crops.

High School Department—First Year.

Language—Text: Kern and Noble.

Grammar—Classification, modification and variation of parts of speech.
Analysis of sentences.

Composition—

1. Mechanics.
 - a. Punctuation.
 - b. Words.
 - c. Sentences.
 - d. Kinds of discourse.
2. Practice.
 - a. Letter Writing.
 - b. Reproduction.
 - c. Original compositions, oral and written.
3. Literature—Poetry and prose from American and English Classics.

History—Ancient. Text: Breasted. Supplemented by Myers.

Latin I. Text: Collar and Daniel.

I Essentials of Grammar.

- a. Declensions of first, second and third declension nouns.
- b. Conjugation of verbs in active voice, indicative mood.

II. Sentence translation and syntax.

Algebra—Milne's First Year Algebra.

Second Year.

Language—Based on Kern and Noble's First Book in English completed, and Canby and Opdycke's Elements of Composition, first part.

I. Composition—

1. Theory.
 - a. The word.
 - b. Sentence.
 - c. Paragraph.
 - d. Whole Composition.
 - e. Kinds of discourse.
2. Practice.
 - a. Original Composition, Oral and Written.
 - b. Reproduction.
 - c. Letter Writing.
 - d. The Story.

II. Literature—

1. Outside reading.
2. History of American Literature.
3. Detail Study of American and English Classics.

Agriculture—Harper's Animal Husbandry for Schools.

History—English History.

Algebra—Milne's Standard.

Latin—First Year Completed.

Third Year.

Language—Based on Canby and Opdycke's Elements of Composition and College Entrance requirements in Literature and Composition.

I. Composition—

1. Theory.

- a. Capitalization and punctuation.
- b. Figures of Speech.
- c. Prosody.
- d. Proof Reading.
- e. Grammatical Review.

2. Practice—

- a. Original Composition, oral and written.
- b. Reproduction.
- c. Letter Writing.
- d. The Story.

II. Literature.

1. Outside reading.
2. Detail Study of American and English Classics.

Latin—Caesar, Allen and Greenough.

I. Translation.

II. Latin Grammar.

III. Elementary Latin Prose Composition.

Plane Geometry—Text. Wentworth and Smith.

History—Text: Modern European Civilization.

Promotions—Promotions are based on a minimum passing grade of 75 per cent in each subject, but it is the policy of the literary faculty not to let a slight failure in one subject hold a pupil back. The final decision in each individual case is reached after discussion in teacher's meeting.

Incentives to good scholarship—Each month a list of those pupils having a general average of 90 per cent or more is read in chapel. Also the names of those who have an average grade of ten points or more higher than for the preceding month. We believe that this last often represents a far greater effort on the part of the pupil than the 90 per cent average. Many of the teachers offer prizes or trips to the picture show to those in their respective grades who succeed in getting on the "Honor Roll."

Prizes. A gold medal is offered to the student in the High School Department who makes the highest average for a year. Prizes are also offered in the Grammar School and Primary departments for the pupils earning the highest yearly averages in their respective departments.

As a result of these incentives the 90 per cent or Honor Roll has increased from 34 to 104 in ten months, which we feel is highly satisfactory in view of the fact that we took in a large number of new pupils during that time.

In general the children are retarded considerably, owing to irregular attendance or utter lack of schooling before coming to us, but the greater per cent of them seem to be anxious to take advantage of their opportunity to secure an education, and apply themselves to their work very well when in school.

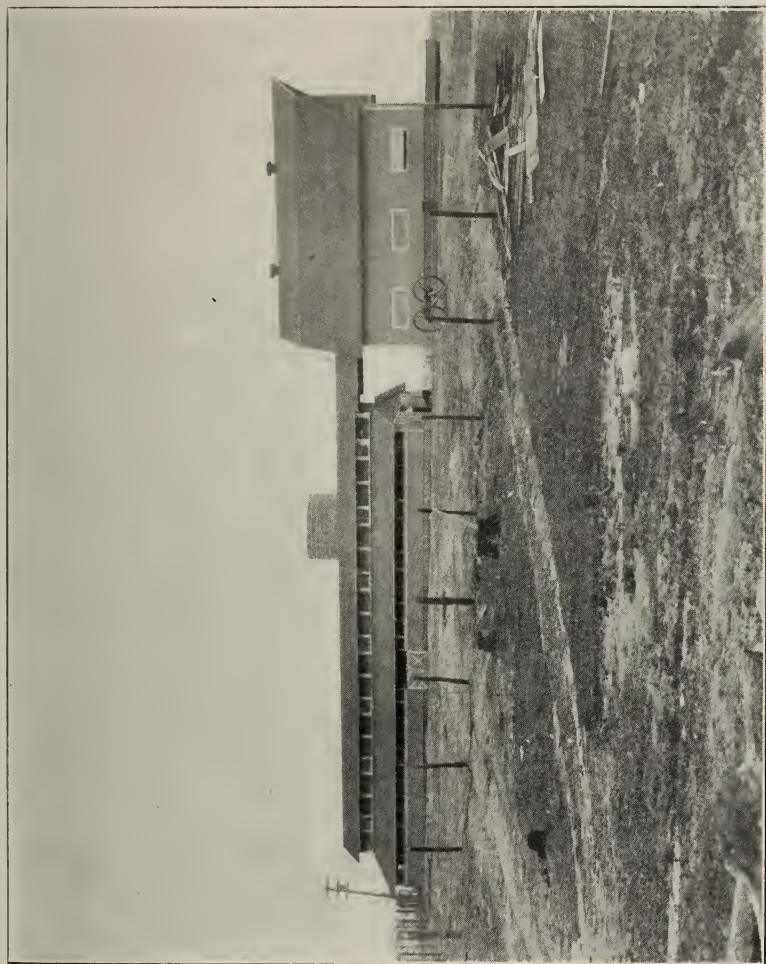
In order to take care of children who have not been to school regularly, or who are retarded for any other reason, we are making a special effort to make the groups as small as possible, and so give the teachers every opportunity to give individual help where needed. For some time we were handicapped in this for want of room, but this condition, we hope and expect, will be remedied by the completion of our new school building.

The literary work is conducted by a principal and nine assistants. Miss Cora Brainard has charge of the primer and first grades, Miss Martin of the second and section B of the third, and Miss Ella Rawls of the fourth and section A of the third.

The Grammar School and High School work is conducted by the principal and five assistants, among whom the work is divided as follows: Miss Beall teaches Arithmetic and Algebra, Miss Flora Langley, English; Miss Lena Langley, Latin, Algebra and Geography; Mrs. A. H. Brown, spelling and reading; Mr. W. L. Lee, History, and the principal Agriculture, Business Methods and Geometry. Miss Ethel Gill has been in charge of the piano course, and Mr. Lee has been giving the grammar and high school students instructions in sight singing.

Respectfully submitted,

M. M. MORRISON, Principal.



DAIRY BARN

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